



# Arkansas State Highway Commission Meeting

August 20, 2025

**01**

**Minutes of the June 18, 2025  
Meeting**

02

## Consideration of Minute Orders

# Minute Order 1

## ACTIONS OF THE PURCHASING COMMITTEE

ARKANSAS STATE HIGHWAY COMMISSION

**MINUTE ORDER**

District: Statewide  
County: Statewide  
Category: Purchasing

Page 1 of 1 Page

**WHEREAS**, the Purchasing Committee has awarded purchases on July 3, July 14, and August 11, 2025, in the amounts of \$2,266,857.64, \$760,445.00, and \$591,979.00, respectively, totaling \$3,619,281.64, and supply and service contracts, in accordance with authority previously conveyed, all of which have been documented by official minutes which are of record in the files of the Commission and Equipment and Procurement Division.

**NOW THEREFORE, IT IS ORDERED** that the action of the Purchasing Committee be ratified and confirmed in all particulars.

Approved:

\_\_\_\_\_  
Chairman  
\_\_\_\_\_  
Vice-Chairman  
\_\_\_\_\_  
Member  
\_\_\_\_\_  
Member  
\_\_\_\_\_  
Member

Submitted By:

*Cristal Wood*  
Assistant Chief - Administration

Approved:

\_\_\_\_\_  
Director  
Minute Order No. \_\_\_\_\_  
Date Passed \_\_\_\_\_

AC-A

Form 19-456  
Rev. 5/24/2023

JDW

ARKANSAS STATE HIGHWAY COMMISSION

MINUTE ORDER

District: Statewide

Page 1 of 1 Page

County: Statewide

Category: Miscellaneous

**WHEREAS**, the American Association of State Highway and Transportation Officials (AASHTO) has requested the Department's participation in the Fiscal Year 2026 AASHTO Engineering Technical Service Programs; and

**WHEREAS**, these programs provide benefits to the member departments through the pooling of resources and expertise from across the country; and

**WHEREAS**, the benefits include technical services in a wide variety of areas, pooled resources for a common goal, and reducing duplication of effort; and

**WHEREAS**, these memberships include the AASHTO Design Guidelines; AASHTO Environmental Management; AASHTO Equipment Management; AASHTO Materials Guidelines; AASHTO Operations Technical Services Program; AASHTO Performance Management; AASHTO Preservation Management; AASHTO Product Evaluation and Audit Solutions; AASHTO re:source; AASHTO Safety Hardware Management; AASHTO Safety Management; AASHTO STEM Outreach Solutions; AASHTO Structures Guidelines; AASHTO Technical Training Solutions; and National Operations Center of Excellence; and

**WHEREAS**, these programs are regarded as highly beneficial to the Department in order to exchange ideas, information, and best practices with other highway agencies.

**NOW THEREFORE**, the Director is authorized to utilize State Planning and Research funds to pay annual membership dues for participation in these programs.

Approved: _____	Chairman	Submitted By: _____	Assistant Chief - Administration
_____	Vice-Chairman	Approved: _____	Director
_____	Member	Minute Order No. _____	
_____	Member	Date Passed _____	
_____	Member		

JDG

# Minute Order 2

## AASHTO TECHNICAL SERVICE PROGRAMS ANNUAL MEMBERSHIP DUES

# Minute Order 3

## TECHNOLOGY TRANSFER CONCRETE CONSORTIUM

ARKANSAS STATE HIGHWAY COMMISSION

MINUTE ORDER

District: Statewide  
County: Statewide  
Category: Miscellaneous

Page 1 of 1 Page

**WHEREAS**, a pooled fund study titled, Technology Transfer Concrete Consortium (2025–2029), has been established by the Federal Highway Administration; and

**WHEREAS**, this pooled fund study seeks to identify, support, facilitate, and fund research and technology transfer initiatives related to concrete pavement design, management, and performance; and

**WHEREAS**, participating in this pooled fund study will ensure the Department has access to the most current technologies and practices related to concrete pavements; and

**WHEREAS**, this pooled fund study is eligible for State Planning and Research funds.

**NOW THEREFORE**, the Director is authorized to participate in this pooled fund study and enter into necessary agreements to fulfill the Department's commitment.

Approved: \_\_\_\_\_

Chairman

Submitted by: \_\_\_\_\_

Assistant Chief Engineer - Planning

\_\_\_\_\_

Member

\_\_\_\_\_

Member

\_\_\_\_\_

Member

Approved: \_\_\_\_\_

Director

Minute Order No. \_\_\_\_\_

Date Passed \_\_\_\_\_

P&R

Form 19-456  
Rev. 5/24/2023

JTC



# Minute Order 5

## U.S. GEOLOGICAL SURVEY STREAMGAGE PROGRAM

ARKANSAS STATE HIGHWAY COMMISSION

**MINUTE ORDER**

District: Statewide  
 County: Statewide  
 Category: Miscellaneous

Page 1 of 1 Page

**WHEREAS**, the U.S. Geological Survey (USGS) is the federal agency responsible for operating a network of streamgages nationwide to determine the flow of rivers and streams for the purpose of safeguarding lives, protecting property, and ensuring adequate water supplies for the future; and


**WHEREAS**, the flow rates determined by water level and discharge measurement data are used by the Department for the development of hydraulic models that aid in the design of highway drainage structures such as bridges, culverts, and storm drainage systems; and

**WHEREAS**, in coordination with the USGS, the Department has identified two initial locations in Northeast Arkansas that will provide coverage near an area that experiences significant flooding; and

**WHEREAS**, the USGS has provided a proposal to establish a streamgage program with the initial installation and maintenance of two streamgages, and the flexibility to add additional streamgages as needed.

**NOW THEREFORE**, the Director is authorized to establish a streamgage program, and enter into any necessary agreements with the U.S. Geological Survey as funds become available.

Approved: \_\_\_\_\_ Chairman  
 \_\_\_\_\_ Vice-Chairman  
 \_\_\_\_\_ Member  
 \_\_\_\_\_ Member  
 \_\_\_\_\_ Member

Submitted By:   
 Assistant Chief Engineer - Design  
 Approved: \_\_\_\_\_  
 Director   
 Minute Order No. \_\_\_\_\_  
 Date Passed \_\_\_\_\_

ARKANSAS STATE HIGHWAY COMMISSION

MINUTE ORDER

District: Statewide

Page 1 of 1 Page

County: Statewide

Category: Miscellaneous

WHEREAS, the 2016 Arkansas State Highway Needs Study was prepared to assess statewide system preservation, operations and maintenance, mobility, safety, and transit needs and to estimate the financial resources required to meet those needs over a ten-year period; and

WHEREAS, policies, asset conditions, funding levels, and project costs have evolved since the current Arkansas State Highway Needs Study was completed; and

WHEREAS, an updated study is needed to provide an accurate and comprehensive analysis of current and future transportation system needs, support investment decisions, and inform long-range planning and funding considerations.

NOW THEREFORE, the Director is authorized to update the 2016 Arkansas State Highway Needs Study and to utilize consultant services as needed.

# Minute Order 6

## ARKANSAS STATE HIGHWAY NEEDS STUDY UPDATE

Approved:

\_\_\_\_\_  
Chairman  
\_\_\_\_\_  
Vice-Chairman  
\_\_\_\_\_  
Member  
\_\_\_\_\_  
Member  
\_\_\_\_\_  
Member

Submitted By:

Eric Adams  
Assistant Chief Engineer - Planning

Approved:

\_\_\_\_\_  
Director

Minute Order No. \_\_\_\_\_

Date Passed \_\_\_\_\_

P&R

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Rev. 5/24/2023

JDW

# Minute Order 7

## ARKANSAS STATE RAIL PLAN

ARKANSAS STATE HIGHWAY COMMISSION

MINUTE ORDER

District: Statewide  
County: Statewide  
Category: Miscellaneous

Page 1 of 1 Page

**WHEREAS**, Arkansas Act 192 of 1977 designated the Department as the State's multimodal transportation planning agency responsible for coordinating the development of statewide transportation plans, including a State Rail Plan; and

**WHEREAS**, Minute Order 2021-034 authorized the Department to update the current Arkansas State Rail Plan, which was adopted by Minute Order 2016-087; and

**WHEREAS**, the updated Arkansas State Rail Plan documents the trends, conditions, and needs of the State's freight and passenger rail systems, and describes the vision, goals, and opportunities for operating, maintaining, and improving rail in Arkansas; and

**WHEREAS**, these planning efforts were coordinated through the Rail Advisory Committee; and

**WHEREAS**, the update to the Arkansas State Rail Plan has been completed.

**NOW THEREFORE**, the updated Arkansas State Rail Plan is hereby adopted for use as a guide for future planning and investments.


Approved:

\_\_\_\_\_  
Chairman  
\_\_\_\_\_  
Vice-Chairman  
\_\_\_\_\_  
Member  
\_\_\_\_\_  
Member  
\_\_\_\_\_  
Member

Submitted By:

  
Assistant Chief Engineer - Planning

Approved:

\_\_\_\_\_  
Director 

Minute Order No. \_\_\_\_\_

Date Passed \_\_\_\_\_

P&R

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Rev. 5/24/2023

JDW

ARKANSAS STATE HIGHWAY COMMISSION

MINUTE ORDER

District: Six

Page 1 of 1 Page

County: Saline

Category: Surplus Property

**WHEREAS**, the Arkansas State Highway Commission (Commission) acquired property for highway rights of way for Job No. 6457, in Saline County, Arkansas, through a Saline County Court Order dated March 1, 1955, as recorded in the County Court Records of Saline County, Arkansas in Book P, Page 357; and

**WHEREAS**, the District Six Engineer has determined that the areas described as Tracts 1, 2, and 3 in Exhibit A are no longer needed for highway purposes and recommends that these areas of right of way be released; and

**WHEREAS**, the Commission previously addressed the release and disposition of the property in Minute Order 2024-036; and

**WHEREAS**, Saline County requested clarification in the legal description be made.

**NOW THEREFORE**, this Minute Order supersedes and rescinds Minute Order 2024-036 and, except for the property described in Exhibit A, all right of way acquired by Saline County Court Order for Job 6457 remains right of way for the Commission.

**FURTHERMORE**, the Commission releases its interest in the revised right of way description in Exhibit A and the Director is authorized to proceed accordingly.

Approved: \_\_\_\_\_

Chairman

\_\_\_\_\_  
Vice-Chairman

\_\_\_\_\_  
Member

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Member

\_\_\_\_\_  
Member

Leg.

Form 19-436

Rev. 5/24/2023

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Submitted By: \_\_\_\_\_

Assistant Chief Engineer - Design

Approved: \_\_\_\_\_

\_\_\_\_\_  
Director

Minute Order No. \_\_\_\_\_

Date Passed \_\_\_\_\_

JDW

# Minute Order 8

## RIGHT OF WAY CLARIFICATION

### SALINE COUNTY

# Minute Order 9

## VULNERABLE ROAD USER SAFETY IMPROVEMENTS

ARKANSAS STATE HIGHWAY COMMISSION

MINUTE ORDER

District: Various

Page 1 of 1 Page

County: Various

Category: Improvement Project – Arkansas Primary Highway Network (APHN)

**WHEREAS**, the Arkansas Strategic Highway Safety Plan (2022) included a vulnerable road user safety assessment that focused on safety conditions for non-motorists; and

**WHEREAS**, various highway segments throughout Arkansas were evaluated to identify vulnerable road user safety needs; and

**WHEREAS**, that evaluation has identified locations that could benefit from safety improvements; and

**WHEREAS**, this work is eligible for Federal-aid Highway Safety Improvement Program funds.

**NOW THEREFORE**, the Director is authorized to proceed with plans and construction of safety projects at these locations, shown on the attached map, as funds become available.

Approved: \_\_\_\_\_

Chairman

Submitted By: \_\_\_\_\_

Assistant Chief Engineer - Planning

\_\_\_\_\_

Member

\_\_\_\_\_

Member

\_\_\_\_\_

Member

Approved: \_\_\_\_\_

Director

Minute Order No. \_\_\_\_\_

Date Passed \_\_\_\_\_

P&R

Form 19-456

Rev. 5/24/2023

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JDW

ARKANSAS STATE HIGHWAY COMMISSION

MINUTE ORDER

District: Two Page 1 of 1 Page

County: Ashley

Category: Improvement Project – Arkansas Primary Highway Network (APHN)

WHEREAS, IN ASHLEY COUNTY, a safety analysis of the Highway 82, Highway 425, and Highway 52 intersection east of Crossett has determined the need for safety improvements; and

WHEREAS, the Arkansas Strategic Highway Safety Plan (2022) identified intersections as a focus area under the Safe Roads element; and

WHEREAS, this work is eligible for Federal-aid Highway Safety Improvement Program funds.

NOW THEREFORE, the Director is authorized to proceed with plans and construction of a safety improvement project at this location, as shown on the attached map, as funds become available.

Approved: _____	Chairman	Submitted By: <u><i>Erica Adams</i></u>	_____
_____	Vice-Chairman	Assistant Chief Engineer - Planning	_____
_____	Member	Approved: _____	_____
_____	Member	Director <u><i>[Signature]</i></u>	_____
_____	Member	Minute Order No. _____	_____
_____	Member	Date Passed _____	_____

JDL

# Minute Order 10

## HIGHWAY 82, HIGHWAY 425, HIGHWAY 52 INTERSECTION SAFETY IMPROVEMENTS ASHLEY COUNTY

ARKANSAS STATE HIGHWAY COMMISSION

MINUTE ORDER

District: Four  
County: Washington  
Category: Miscellaneous

Page 1 of 1 Page

WHEREAS, IN WASHINGTON COUNTY, the Bobby Hopper Tunnel on Interstate 49 has been in service since 1999; and

WHEREAS, the various integral systems are aging and require frequent maintenance and repairs; and

WHEREAS, roadway alignment adjustments are required to allow closure of one tunnel bore during rehabilitation and future emergency situations; and

WHEREAS, a consultant design and inspection firm has provided the Department with an assessment of the tunnel's condition and recommendations for its repair and rehabilitation.

NOW THEREFORE, the Director is authorized to proceed with the necessary actions to provide the design and rehabilitation of the structural, electronic, mechanical, and roadway systems of the Bobby Hopper Tunnel as funds become available.

# Minute Order 11

## BOBBY HOPPER TUNNEL IMPROVEMENTS WASHINGTON COUNTY

Approved: \_\_\_\_\_ Chairman  
\_\_\_\_\_  
Vice-Chairman  
\_\_\_\_\_  
Member  
\_\_\_\_\_  
Member  
\_\_\_\_\_  
Member

Submitted By:   
Assistant Chief Engineer - Maintenance  
Approved: \_\_\_\_\_  
Director   
Minute Order No. \_\_\_\_\_  
Date Passed \_\_\_\_\_

3/21/23

ARKANSAS STATE HIGHWAY COMMISSION

MINUTE ORDER

District: Four and Nine Page 1 of 1 Page
County: Benton and Washington
Category: Miscellaneous

WHEREAS, Minute Order 2019-011 authorized a study to determine the need for and feasibility of a western connection between the Springdale Northern Bypass and the Bella Vista Bypass; and

WHEREAS, the Western North-South Connector Study has been prepared and has identified improvement alternatives within the study area.

NOW THEREFORE, this study is adopted for use as a planning guide for future improvements within the study area.

Minute Order 12
WESTERN NORTH-SOUTH
CONNECTOR STUDY
BENTON AND
WASHINGTON COUNTIES

Approved: Chairman, Vice-Chairman, Member, Member, Member
Submitted By: Assistant Chief Engineer - Planning
Approved: Director
Minute Order No.
Date Passed

JDW

# Minute Order 13

## HIGHWAY 64 STUDY

### FORT SMITH

### SEBASTIAN COUNTY

ARKANSAS STATE HIGHWAY COMMISSION

MINUTE ORDER

District: Four  
County: Sebastian  
Category: Miscellaneous

Page 1 of 1 Page

**WHEREAS**, Minute Order 2020-061 authorized a study to recommend needed improvements to the State Highway System in and surrounding downtown Fort Smith including the feasibility of constructing a new U.S. Highway 64 river crossing; and

**WHEREAS**, the Highway 64 Study (Fort Smith) has been prepared and has identified improvement alternatives within the study area.

**NOW THEREFORE**, this study is adopted for use as a planning guide for future improvements within the study area.

Approved:

\_\_\_\_\_  
Chairman  
\_\_\_\_\_  
Vice-Chairman  
\_\_\_\_\_  
Member  
\_\_\_\_\_  
Member  
\_\_\_\_\_  
Member

Submitted By:

*[Signature]*  
Assistant Chief Engineer - Planning

Approved:

\_\_\_\_\_  
Director

Minute Order No. \_\_\_\_\_

Date Passed \_\_\_\_\_

P&R

Form 19-456  
Rev. 5/24/2023

JDW

ARKANSAS STATE HIGHWAY COMMISSION

MINUTE ORDER

District: Nine

Page 1 of 1 Page

County: Benton

Category: Miscellaneous

WHEREAS, Minute Order 2023-040 authorized a study to determine the need for and feasibility of improvements to the Highway 59 corridor between Highway 412 in Siloam Springs and the Missouri State Line and the Highway 72 corridor between Highway 59 and Interstate 49 in Gravette; and

WHEREAS, the Highways 59 & 72 Corridor Study has been prepared and has identified improvement alternatives within the study area.

NOW THEREFORE, this study is adopted for use as a planning guide for future improvements within the study area.

# Minute Order 14

## HIGHWAYS 59 & 72 CORRIDOR STUDY BENTON COUNTY

Approved:

\_\_\_\_\_  
Chairman  
\_\_\_\_\_  
Vice-Chairman  
\_\_\_\_\_  
Member  
\_\_\_\_\_  
Member  
\_\_\_\_\_  
Member

Submitted By:

*Ernest Adams*  
Assistant Chief Engineer - Planning

Approved:

\_\_\_\_\_  
Director

Minute Order No. \_\_\_\_\_

Date Passed \_\_\_\_\_

P&R

Form 19-456  
Rev. 5/24/2023

*JCS*

# Minute Order 15

## KINGS' CROSSING BRIDGE DESIGNATION CRITTENDEN COUNTY

ARKANSAS STATE HIGHWAY COMMISSION

MINUTE ORDER

District: One  
County: Crittenden  
Category: Miscellaneous

Page 1 of 1 Page

**WHEREAS**, the Arkansas Department of Transportation and the Tennessee Department of Transportation are partnering to reconstruct the Interstate 55 Bridge spanning the Mississippi River; and

**WHEREAS**, the Tennessee General Assembly has designated the future Interstate 55 Bridge as "Kings' Crossing"; and

**WHEREAS**, the Arkansas Highway Commission has adopted guidelines for the installation of commemorative signs by Minute Order 2014-023 and this request meets these guidelines.

**NOW THEREFORE**, the Director is authorized to concurrently install a "Kings' Crossing" sign on the eastbound Crittenden County, Arkansas, approach of the future Interstate 55 Bridge in accordance with Commission Policy.

Approved:

\_\_\_\_\_  
Chairman  
\_\_\_\_\_  
Vice-Chairman  
\_\_\_\_\_  
Member  
\_\_\_\_\_  
Member  
\_\_\_\_\_  
Member

Submitted by:

  
\_\_\_\_\_  
Assistant Chief Engineer - Maintenance  
Approved:

\_\_\_\_\_  
Director  
Minute Order No. \_\_\_\_\_  
Date Passed \_\_\_\_\_

ACE-M

Form 19-456  
Rev. 5/24/2023



ARKANSAS STATE HIGHWAY COMMISSION

MINUTE ORDER

District: Six

Page 1 of 1 Page

County: Saline

Category: Miscellaneous

WHEREAS, the City of Benton, by Resolution No. 67 of 2025, has requested that the westbound Interstate 30 Bridge over the Saline River be designated as the "Paul Baker Memorial Bridge"; and

WHEREAS, the Arkansas Highway Commission has adopted guidelines for the installation of commemorative signs by Minute Order 2014-023 and this request meets these guidelines.

NOW THEREFORE, the Director is authorized to permit the installation of a sign on the westbound approach to the Interstate 30 Bridge over the Saline River, as requested by the City, in accordance with the Commission Policy.

# Minute Order 16

## PAUL BAKER MEMORIAL BRIDGE DESIGNATION SALINE COUNTY

Approved:

\_\_\_\_\_  
Chairman  
\_\_\_\_\_  
Vice-Chairman  
\_\_\_\_\_  
Member  
\_\_\_\_\_  
Member  
\_\_\_\_\_  
Member

Submitted By:

  
\_\_\_\_\_  
Assistant Chief Engineer Maintenance

Approved:

\_\_\_\_\_  
Director

Minute Order No. \_\_\_\_\_

Date Passed \_\_\_\_\_

ACE-M

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Rev. 5/24/2023

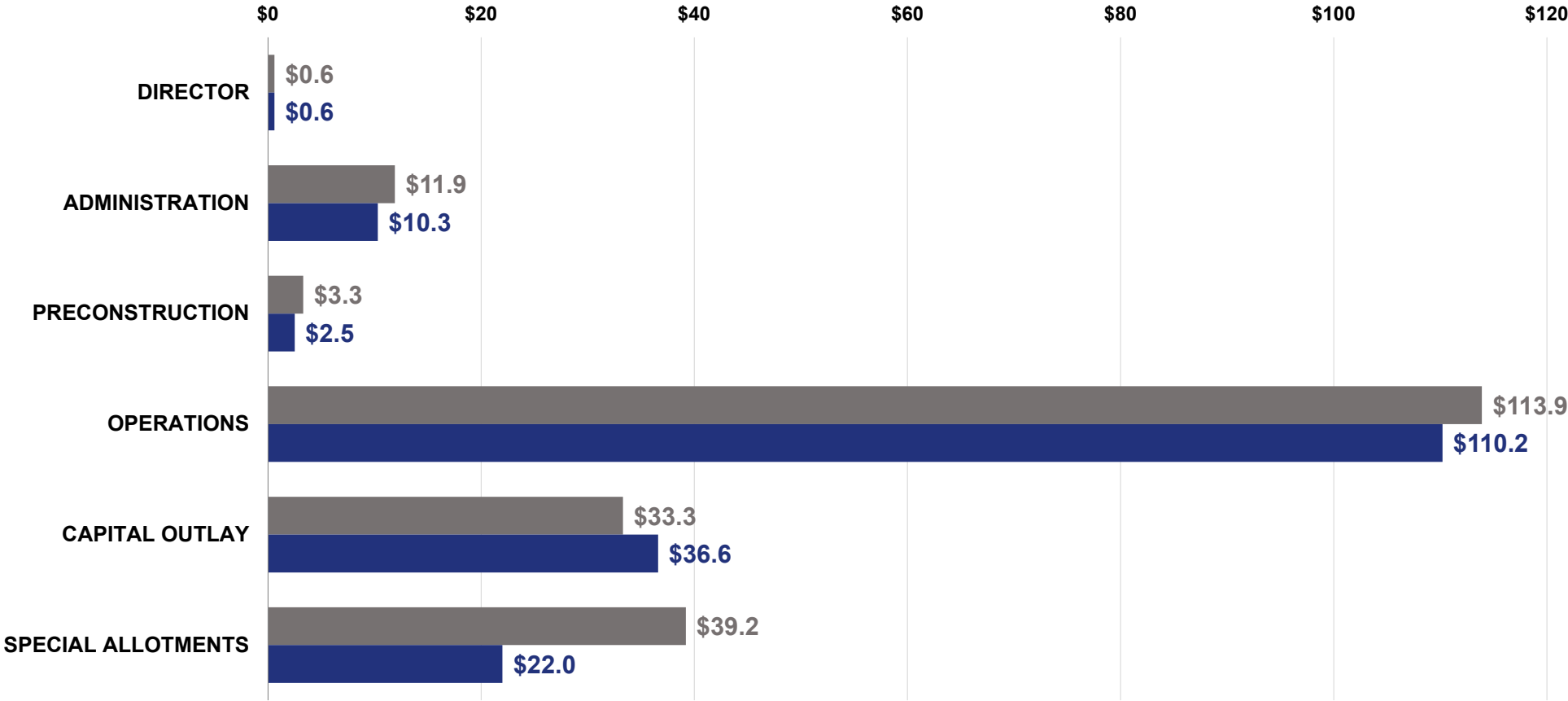
**03**

# **State Highway Financial Report**

# SFY 2025 Budgeted vs. Actual Expenses – By Budget Category

## JUNE

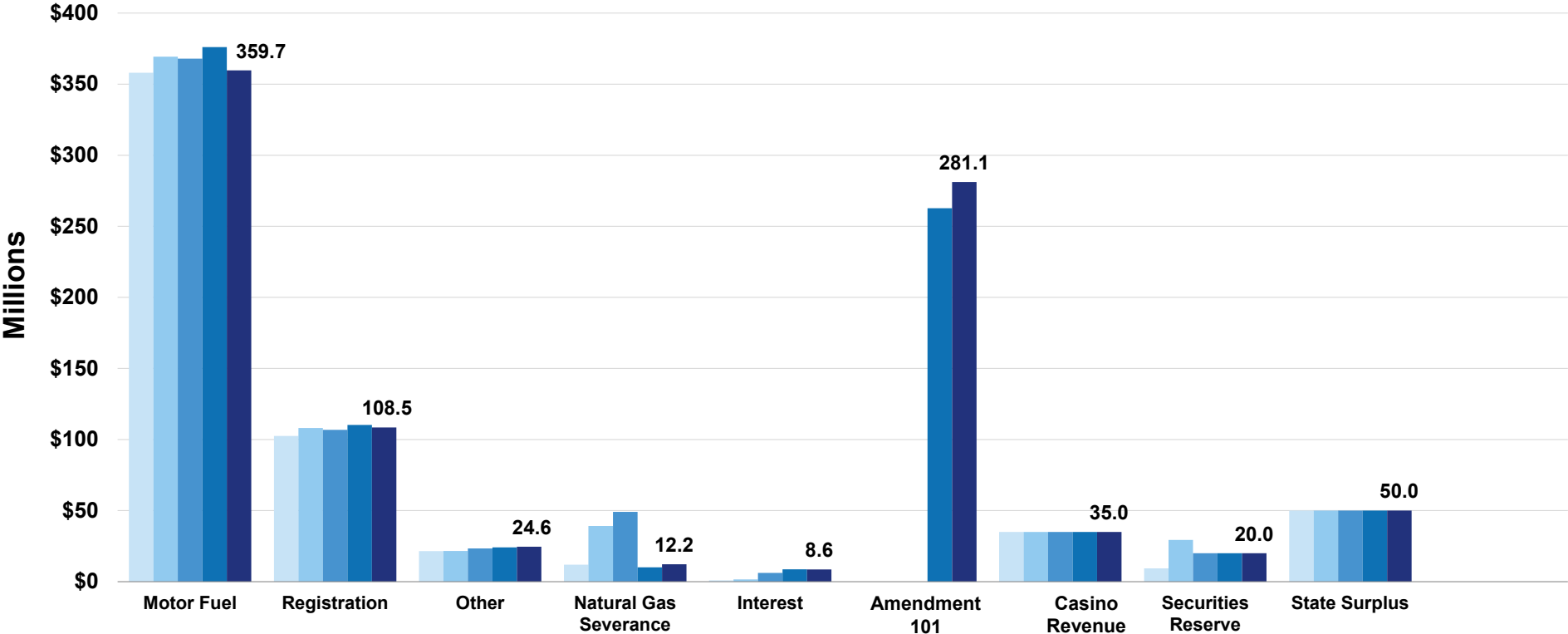
■ BUDGETED - \$202.3  
■ ACTUAL - \$182.1  
(MILLIONS)



# Actual Revenue – 5 Year Trends Through JUNE

Motor Fuel and Registration Revenue includes Act 416 of 2019

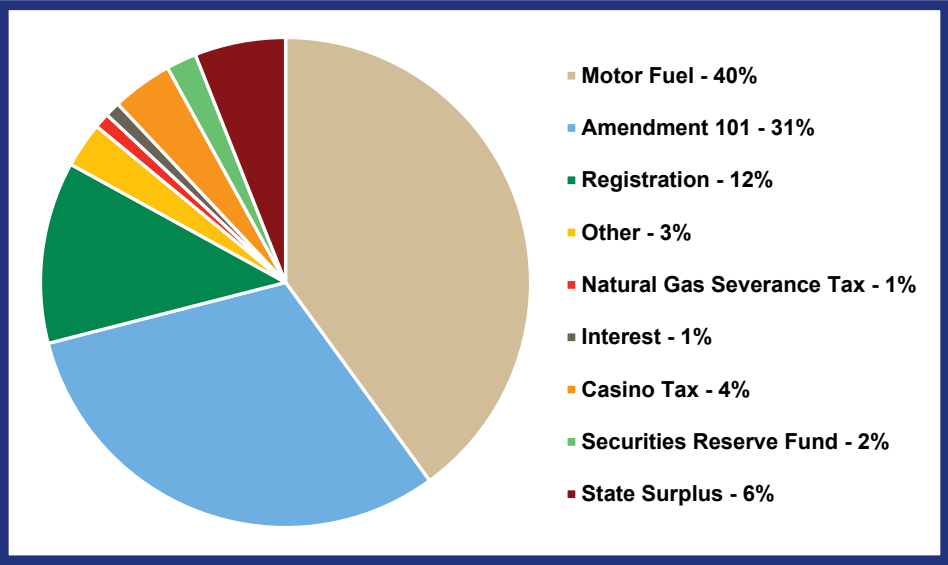
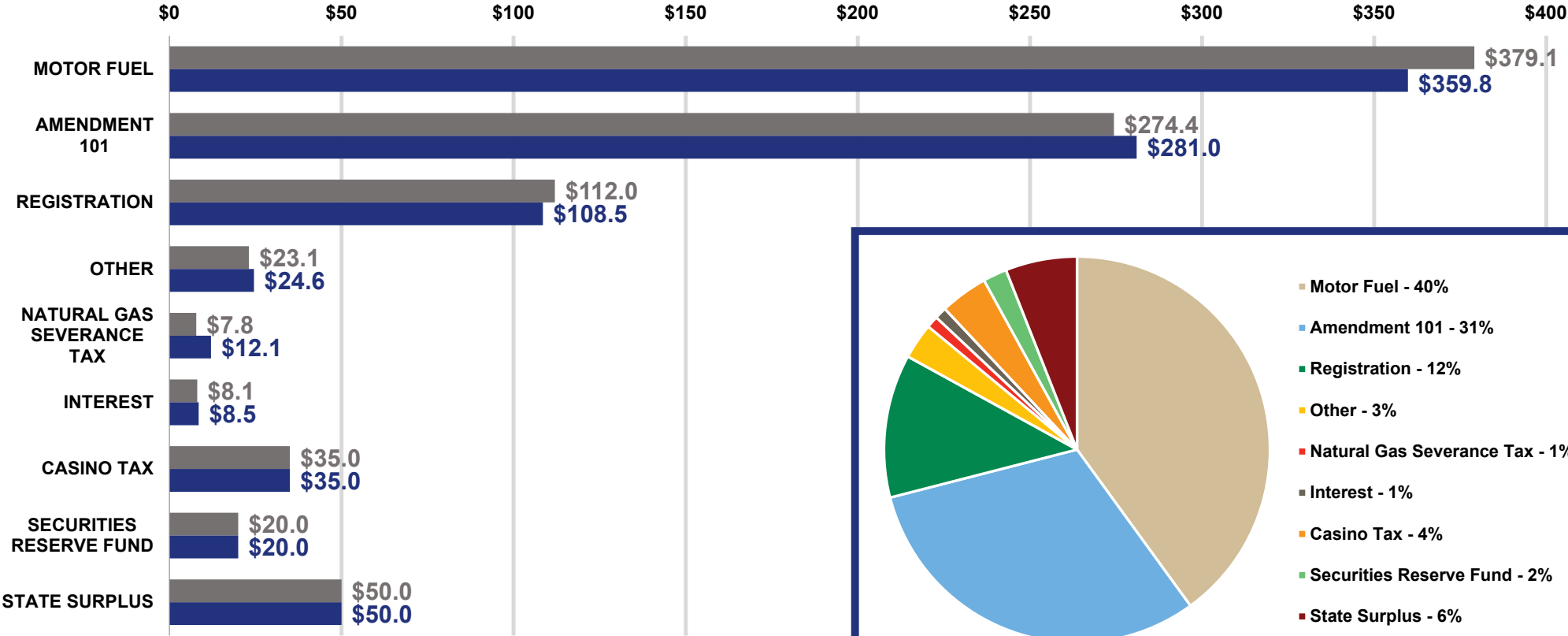
- SFY 2021
- SFY 2022
- SFY 2023
- SFY 2024
- SFY 2025



# SFY 2025 Budgeted vs. Actual Revenue

## JUNE

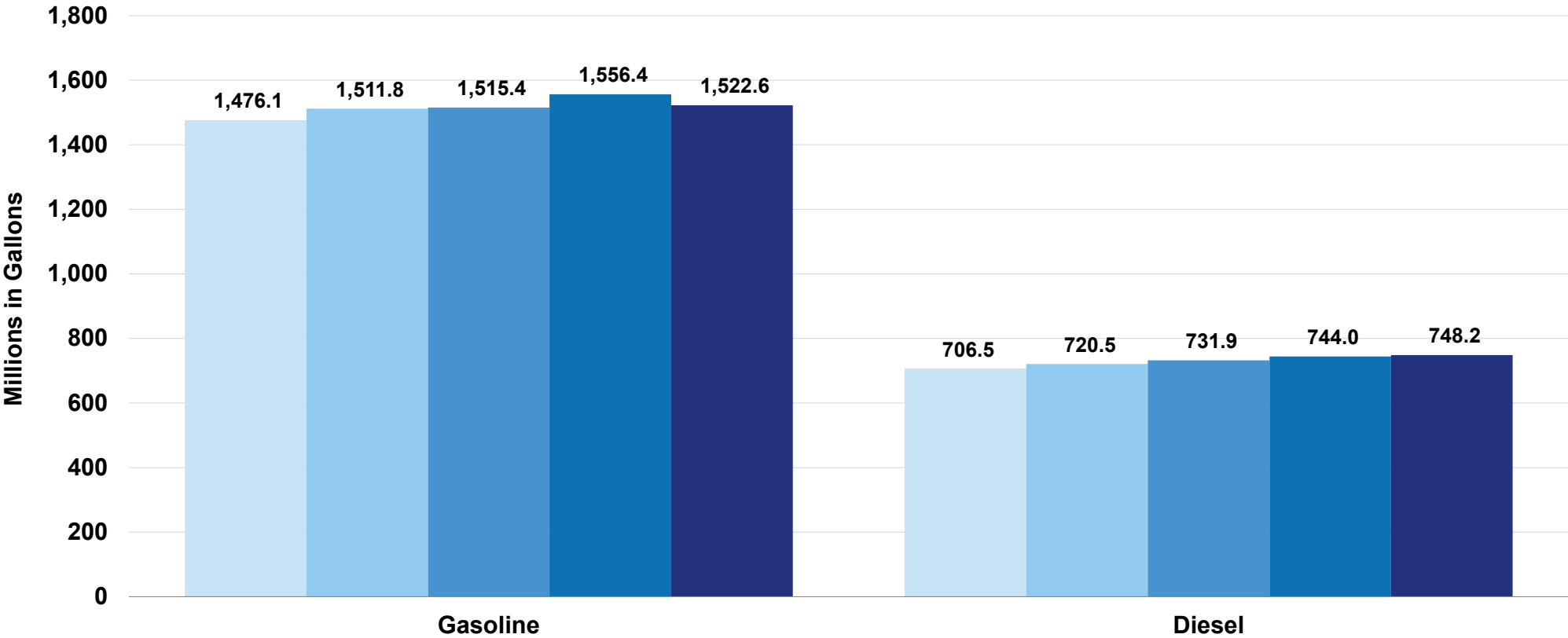
■ BUDGETED - \$909.5  
 ■ ACTUAL - \$899.5  
 (MILLIONS)



# Consumption – Trends Year Over Year

## JUNE

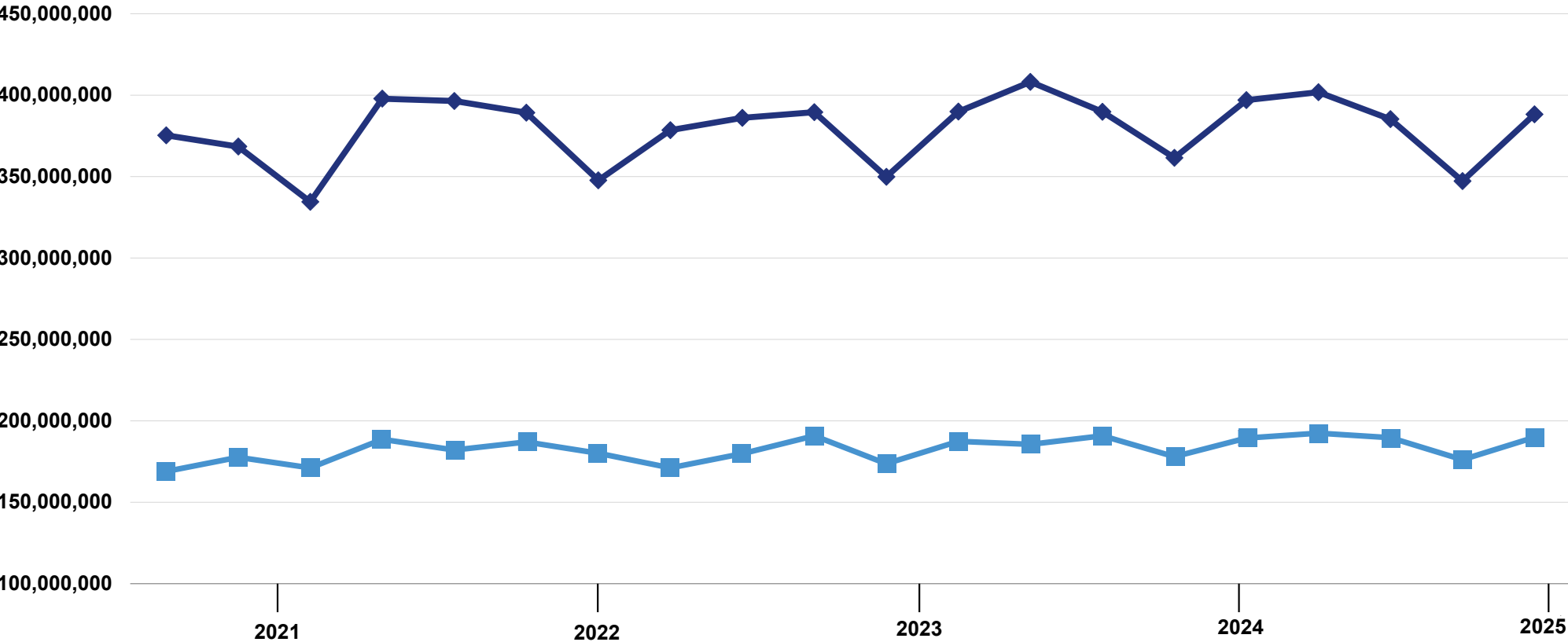
- SFY 2021
- SFY 2022
- SFY 2023
- SFY 2024
- SFY 2025



# Motor Fuel Consumption – Quarterly

## STATE FISCAL YEAR 21 TO PRESENT

◆ Gasoline  
■ Diesel



04

Updates

# Federal and State Legislative Activities

**Kevin Thornton, P.E.**

Chief – Administration

# Federal Funding for 2026

Currently Operating Under Continuing Resolution (CR)

Current CR Expires September 30

THUD Bills Passed Out of Committees

Possible CR for Start of 2026



# Pending Congressionally Directed Community Project Funding for FFY 2026

Project	Pending – FFY 2026	
	Senator or Congressman	Amount (x \$1 Million)
<b>House Bill</b>		
Future Interstate 49	Womack	\$ 3.0
Future Interstate 57	Crawford	\$ 6.7
US Highway 82	Westerman	\$ 7.0
US Highway 112	Womack	\$ 3.0
US Highway 412	Crawford	\$ 11.0
Highway 612 – Springdale Northern Bypass	Womack	\$ 59.0
<b>Senate Bill</b>		
Future Interstate 49	Boozman	\$ 15.8

# Meeting with the U.S. Department of Transportation

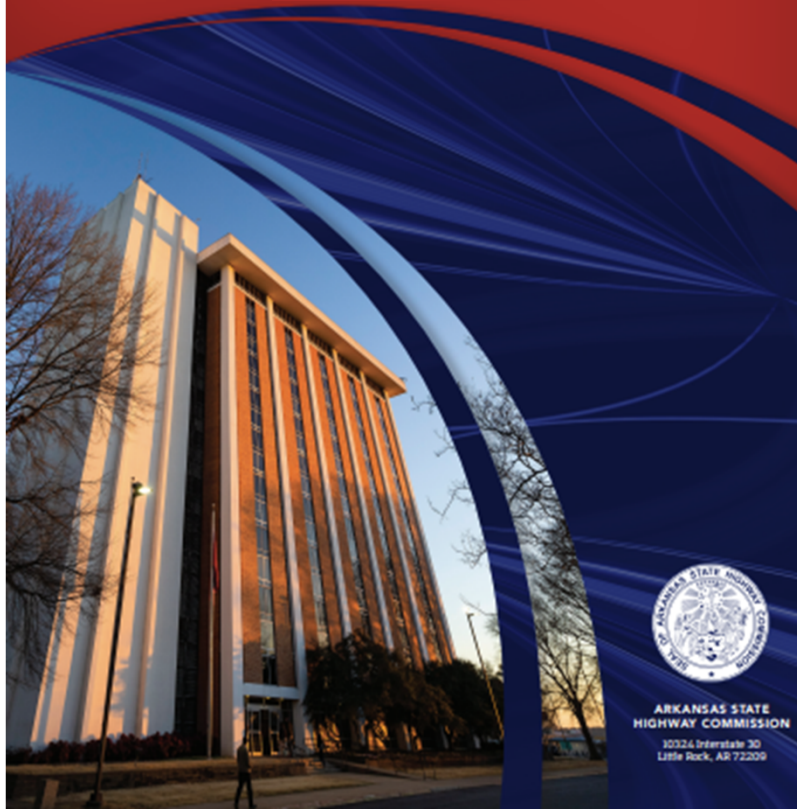


# Efficiency Review Recommendation Implementation

**Crystal Woods**

Assistant Chief – Administration

Arkansas Department of Transportation  
Arkansas Legislative Council  
Efficiency Study Recommendations  
Rules for Implementation



# Arkansas Legislative Council

## EFFICIENCY STUDY RECOMMENDATIONS



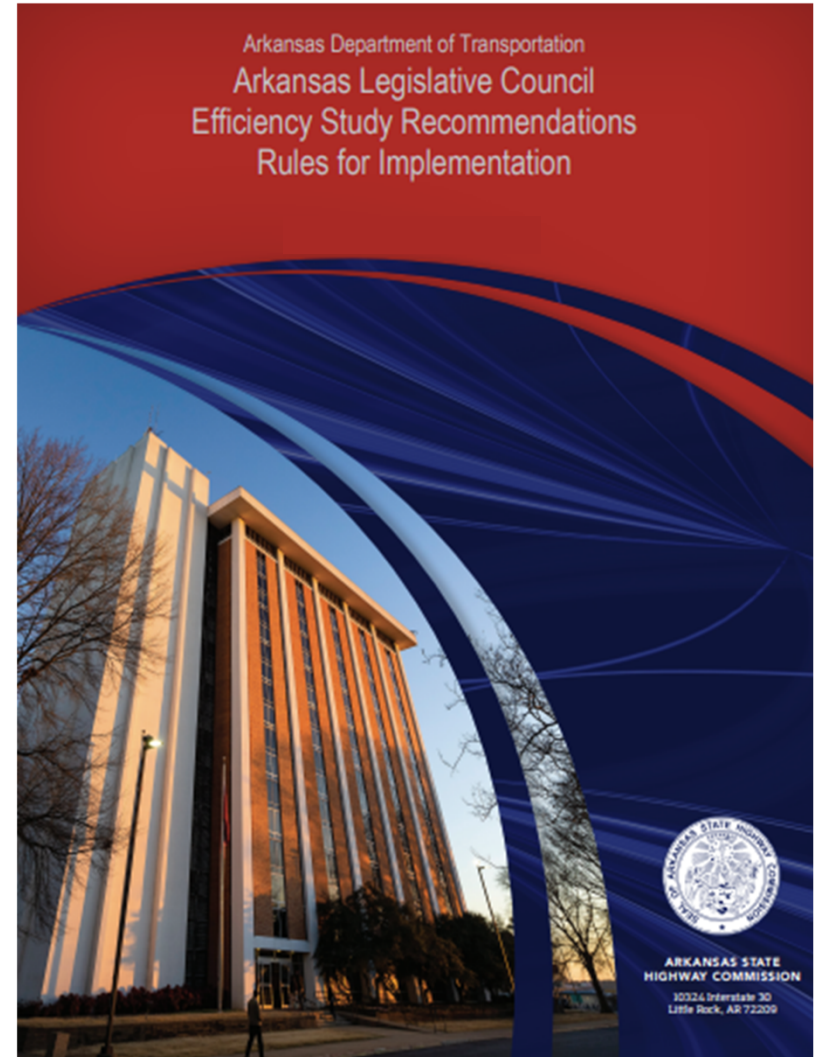
# Arkansas Legislative Council

## EFFICIENCY STUDY RECOMMENDATIONS

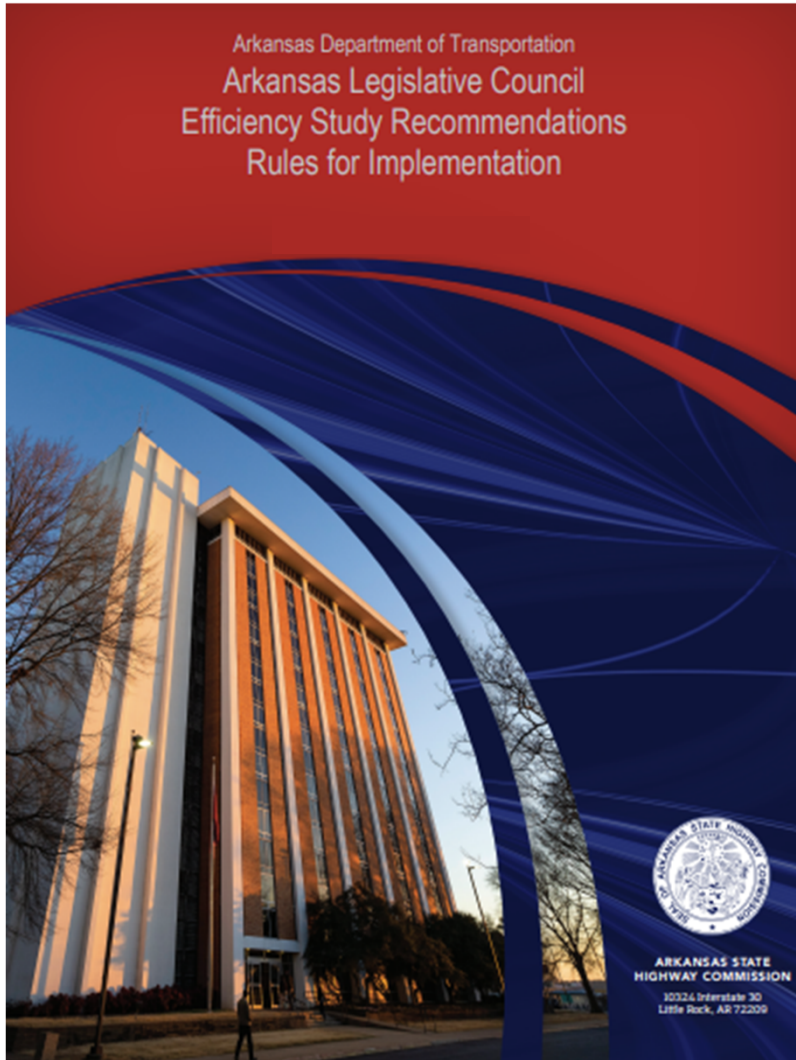
### RECOMMENDATION #3

*Publish the status of construction projects and maintenance activities*

- Progress made in identifying the proper information for publishing status of maintenance activities
- Same progress also made under Recommendation #7 – Implement project and portfolio management frameworks
- Neither action is yet complete, but this progress moves us closer to calling both Recommendation #3 and #7 fully complete



Arkansas Department of Transportation  
Arkansas Legislative Council  
Efficiency Study Recommendations  
Rules for Implementation



# Arkansas Legislative Council

## EFFICIENCY STUDY RECOMMENDATIONS

### RECOMMENDATION #6

*Implement construction contractor performance measurement*

- Established Contractor Performance Evaluation Committee, identified metrics, developed an evaluation form, established final evaluation process and a review/appeal process, and developed guidance for which projects would or would not be evaluated
- Finalized process and solicited stakeholder comments

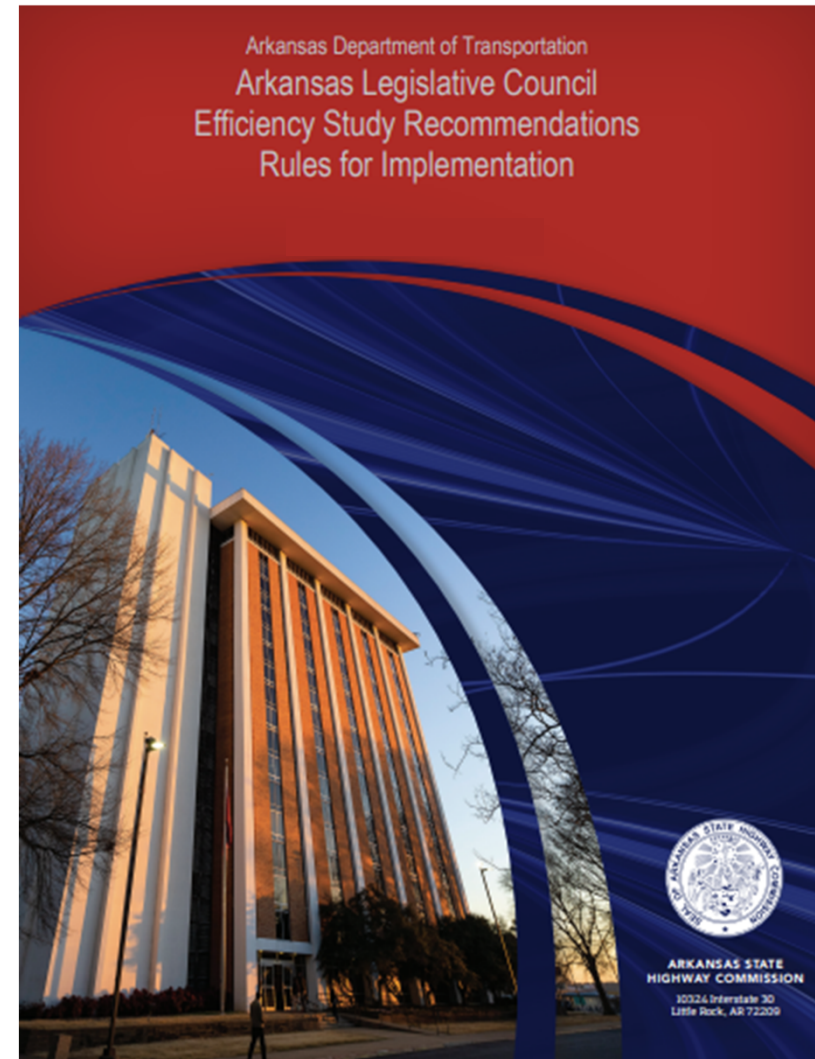
# Arkansas Legislative Council

## EFFICIENCY STUDY RECOMMENDATIONS

### RECOMMENDATION #8

*Implement best practices in construction project design*

- One remaining action – identify needed changes to the design approach for projects most likely to have change orders that will exceed estimated completion dates
- Draft Constructability Review Procedures Manual created to establish uniform procedures for constructability reviews
- Final draft submitted to partners for comment



Recommendation		Number of Rules	Number of Rules Completed	Percent Complete
1	Finalize KPIs and implement performance management	7	7	100%
2	Strengthen knowledge management in anticipation of increased retirement	5	5	100%
3	Publish status of construction projects and maintenance activities	6	3	50%
4	Implement a platform that tracks all stakeholder inquiries to resolution	8	8	100%
5	Implement efficiencies in procurement and purchasing	10	8	80%
6	Implement construction contractor performance measurement	9	8	89%
7	Implement project and portfolio management frameworks	12	10	83%
8	Implement best practices in construction project design	3	2	67%
9	Build an IT Governance Structure to guide the Department's IT investments	7	7	100%
10	Implement mid-term IT initiatives that can optimize business operations	6	6	100%
11	Develop critical pillars necessary to establish IT as an effective business partner	5	5	100%
12	Ensure staff can develop in their careers at the Department	12	12	100%
13	Improve staff capabilities to align with current/future organizational needs			
<b>Total</b>		<b>90</b>	<b>81</b>	<b>90%</b>

# Progress on the Recommendations



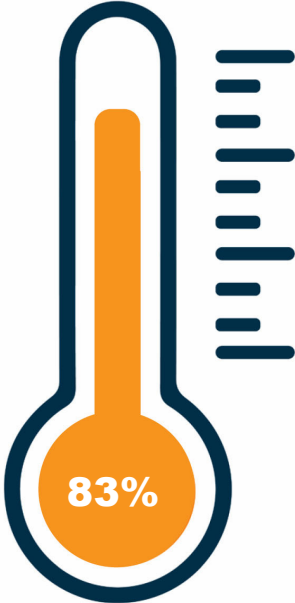
January 2023



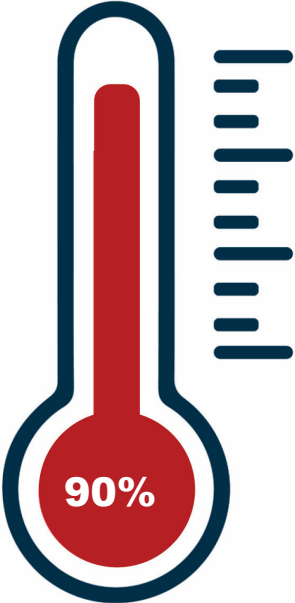
December 2023



October 2024



February 2025

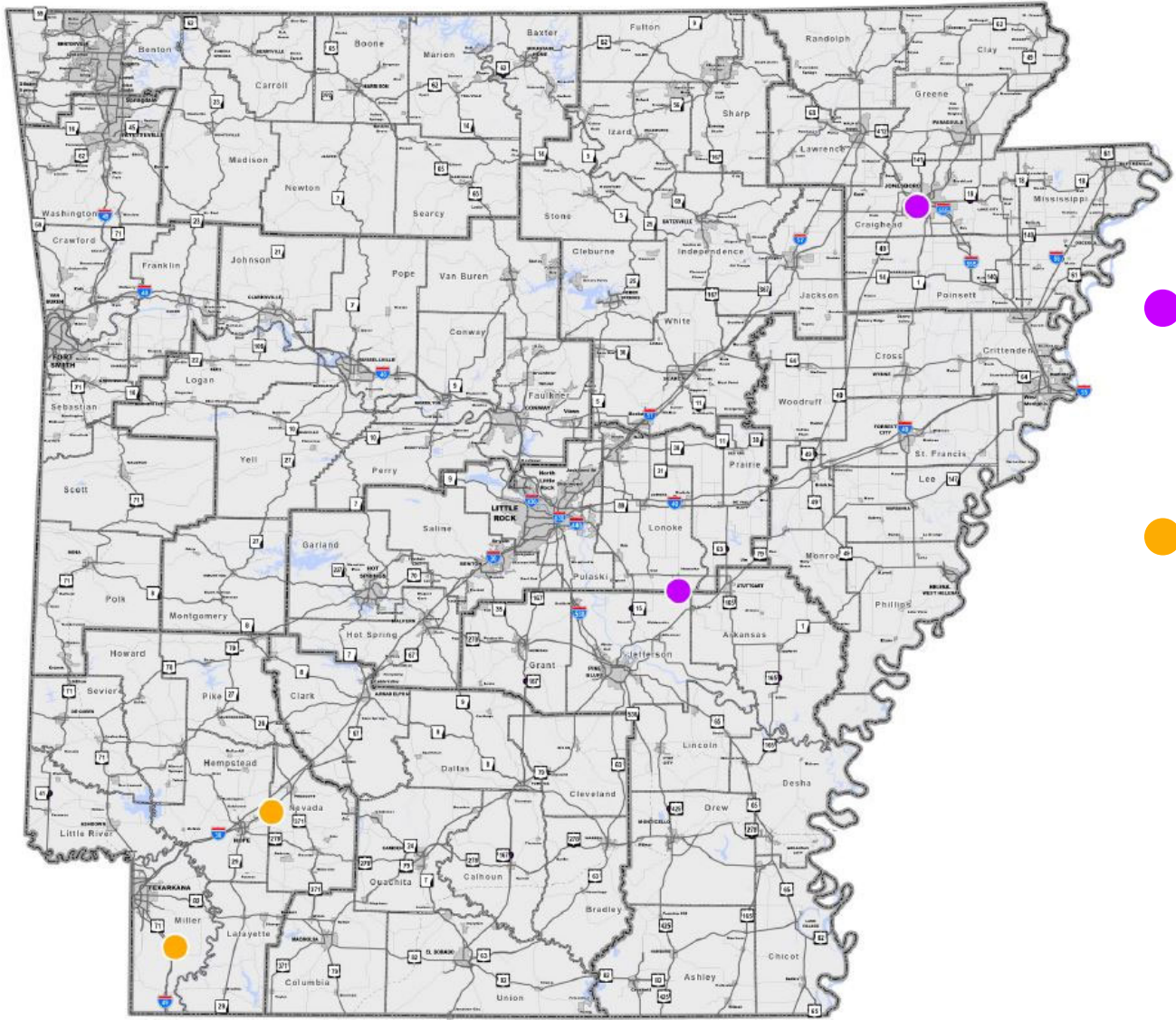


August 2025

# Bid Lettings

**Jessie Jones, P.E.**

Chief Engineer – Preconstruction



# Awarded Projects

**JUNE 25, 2025  
BID LETTING**

● **State Projects**  
 Number of Projects Let: 2  
 Total Award Amount: \$9.9 M

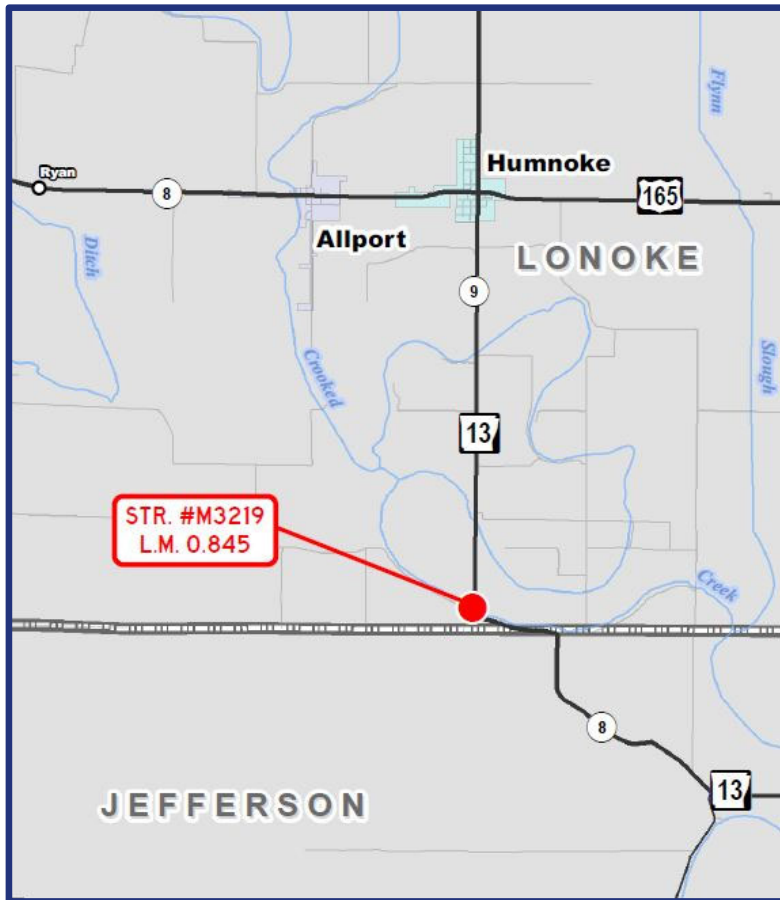
● **County Projects**  
 Number of Projects Let: 2  
 Total Award Amount: \$1.2 M

**Total**  
 Number of Projects Let: 4  
 Total Award Amount: \$11.1 M



# Highway 13 Bridge Replacement

## LONOKE COUNTY

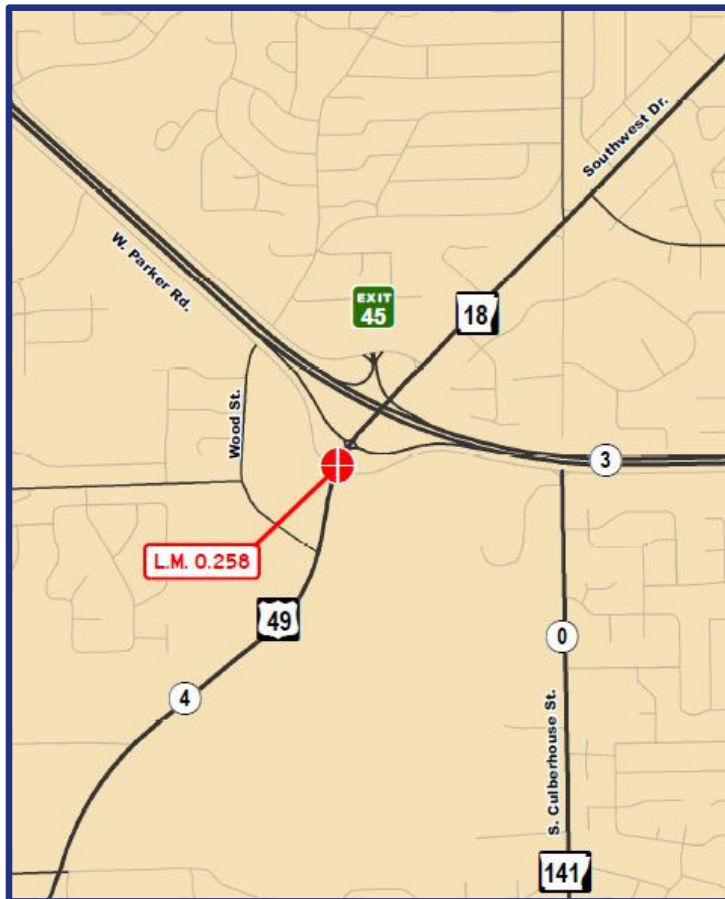


- **Objective:** Replace 1 Bridge
- **Award:** \$4.0 Million
- **Contractor:** Thomco, Inc.
- **Estimated Completion Date:** Early 2027

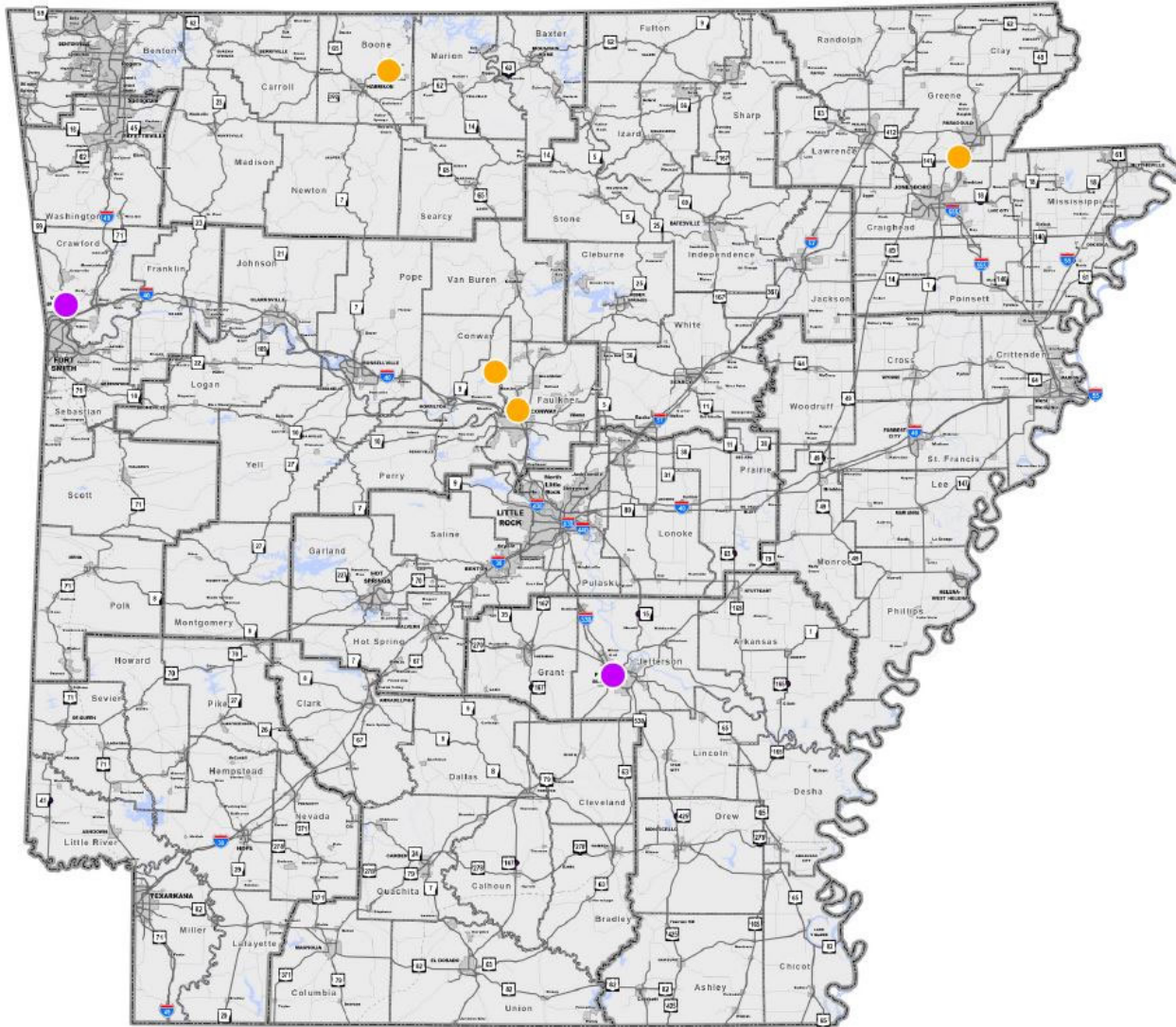


# Highway 49/Parker Road Intersection Improvements

## CRAIGHEAD COUNTY



- **Objective:** Intersection Improvements
- **Award:** \$6.0 Million
- **Contractor:** Rogers Group, Inc.
- **Estimated Completion Date:** Late 2026



# Awarded Projects

**AUGUST 13, 2025  
BID LETTING**

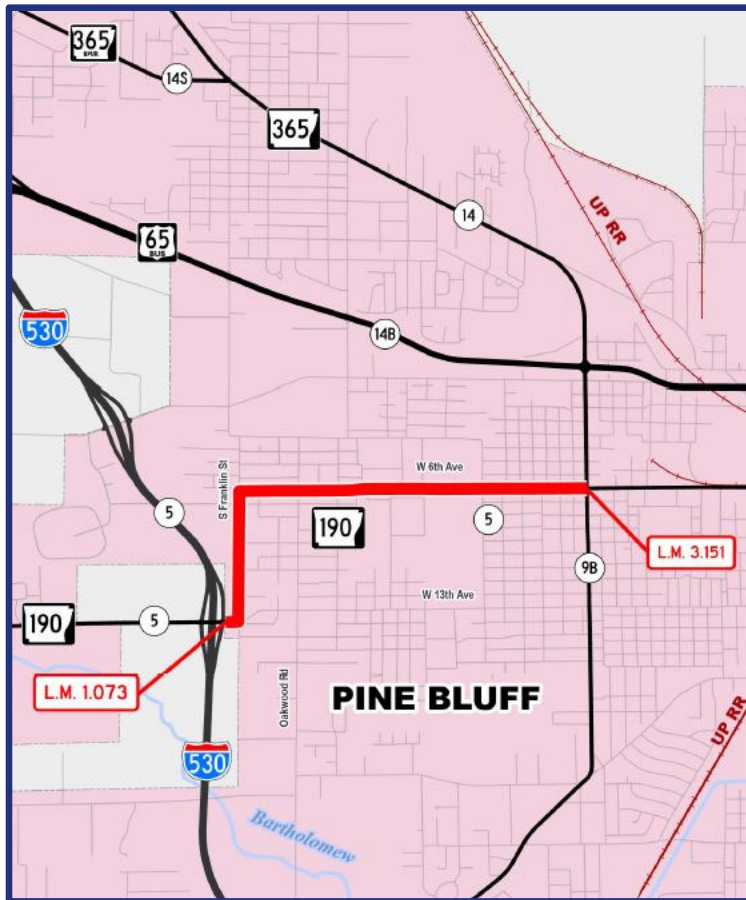
● **State Projects**  
 Number of Projects Let: 2  
 Total Award Amount: \$17.5 M

● **County Projects**  
 Number of Projects Let: 4  
 Total Award Amount: \$1.0 M

**Total**  
 Number of Projects Let: 6  
 Total Award Amount: \$18.5 M

# 190 Highway 190 Widening

## JEFFERSON COUNTY

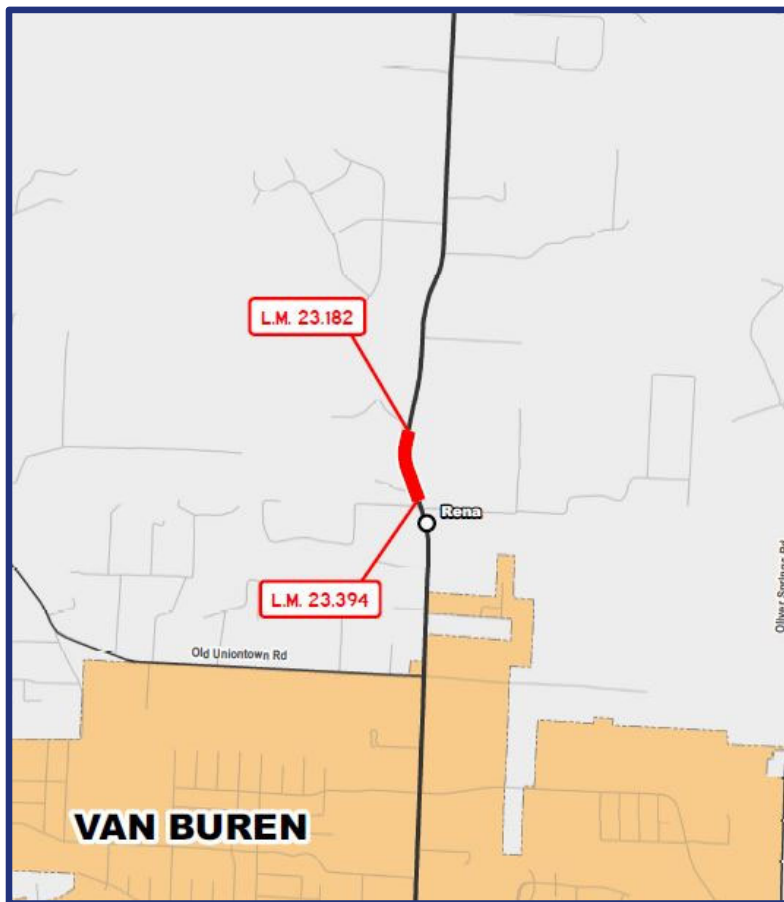


- **Objective:** 2.0 Miles of Minor Widening
- **Award:** \$13.9 Million
- **Contractor:** Redstone Construction Group, Inc.
- **Estimated Completion Date:** Mid 2027



# Highway 59 Realignment

## CRAWFORD COUNTY

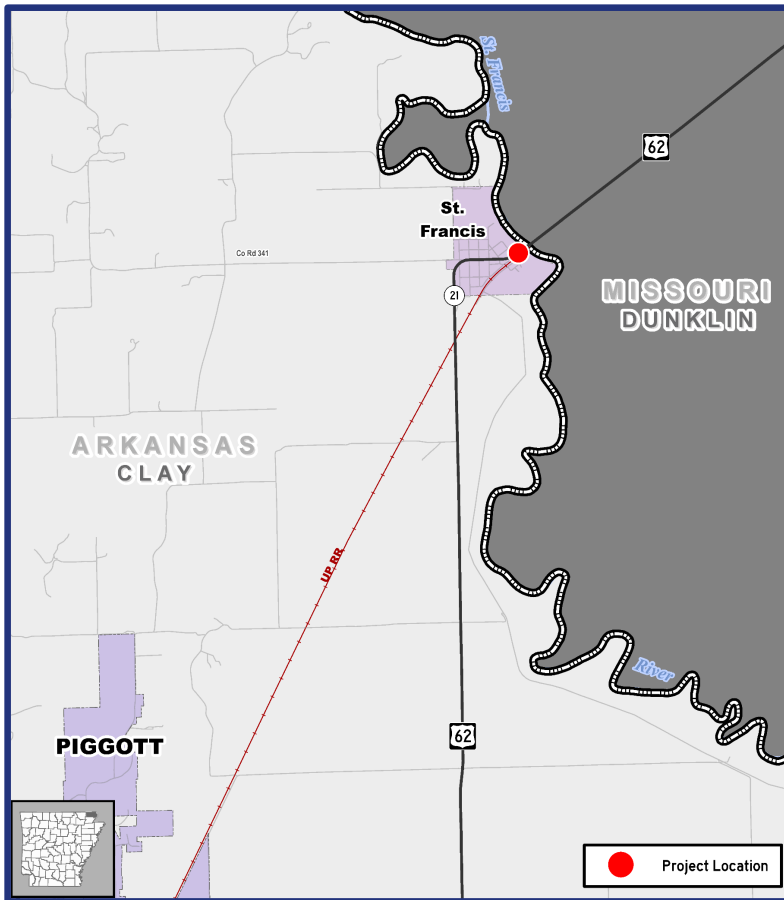


- **Objective:** 0.38 Mile of Realignment
- **Award:** \$3.6 Million
- **Contractor:** Robinson Construction, LLC.
- **Estimated Completion Date:** Mid 2026



# St. Francis River Bridge Replacement

## CLAY COUNTY



## PARTNERSHIP



- **Objective:** Replace 1 Bridge
- **MoDOT Bid Letting:** August 15, 2025
- **Apparent Bid Results:** West Plains Bridge & Grading, LLC for \$11.5 Million
- **Estimated Completion Date:** Late 2026

# Construction and Maintenance Activities

**Rex Vines, P.E.**

Chief Engineer – Operations

# Construction Activities

## SUMMARY SINCE LAST MEETING

Highway 113



257 active jobs  
\$2.7 billion total

38 jobs complete  
totaling \$149 million

\$196 million paid



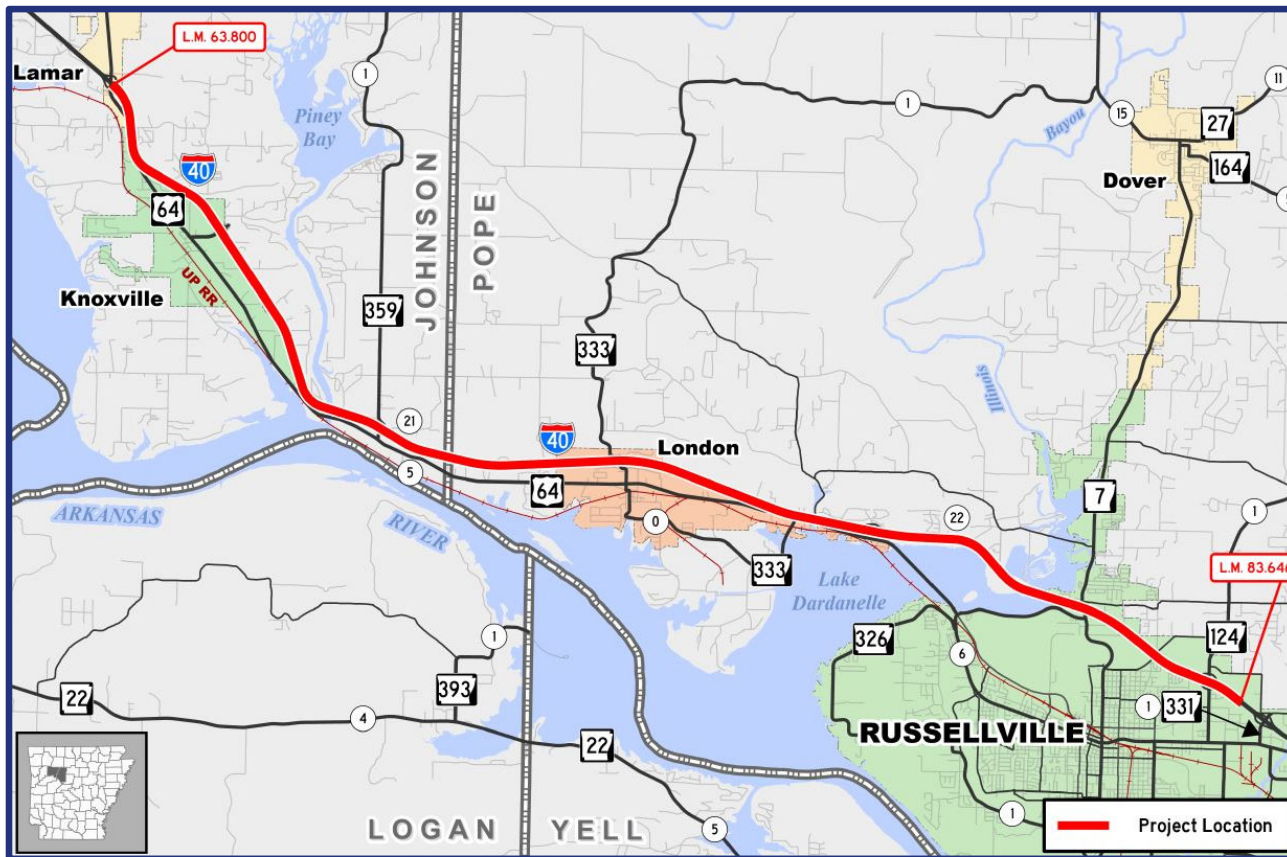
# Construction Activities

## INTERSTATE 40 SLIDE REPAIR



# Construction Activities

## INTERSTATE 40 PAVEMENT PRESERVATION



- **Objective:** Resurfacing
- **Award:** \$42.9 Million
- **Contractor:** Blackstone Construction, LLC
- **Completed:** July 2025

# Construction Activities

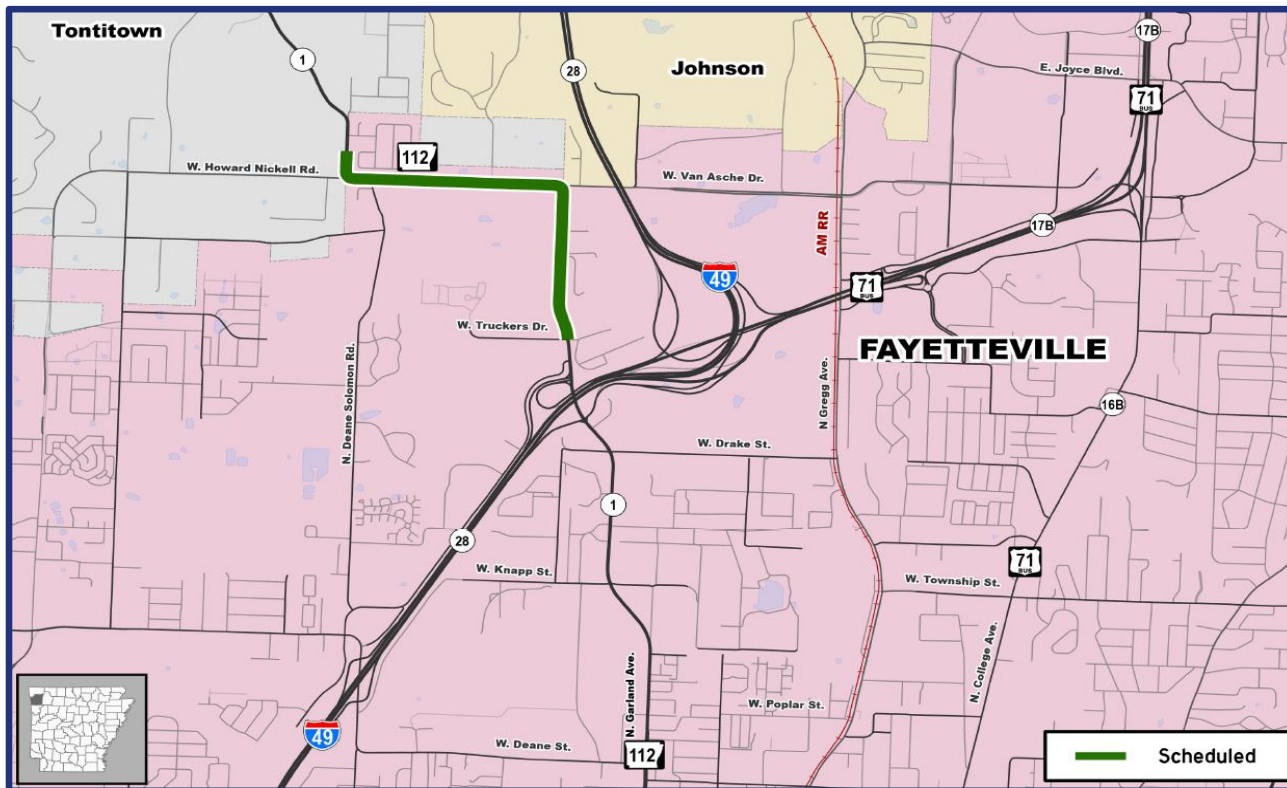
## INTERSTATE 49 GROUNDBREAKING SCHEDULED



- **Objective:** Construct an Interstate Bridge over the Arkansas River
- **Award:** \$283 Million
- **Contractor:** Manhattan Road & Bridge Company, LLC
- **Event Date:** August 22<sup>nd</sup>

# Construction Activities

## HIGHWAY 112 WIDENING



- **Objective:** Widen 1.4 miles of Highway 112
- **Other Features:**
  - 3 Roundabouts
  - Pedestrian Tunnel
- **Letting:** September 2025

# Maintenance Activities

## DISTRICT SIX SWEEPING CREW





Arkansas Department of Transportation ...

Jul 22 · 🌐

ARDOT crew member Caleb Bryant, along with many others, spends his days clearing roadway debris in a mobile work zone, just feet away from passing traffic.



👍❤️👏 1.3K 131 comments 342 shares 81.8K views

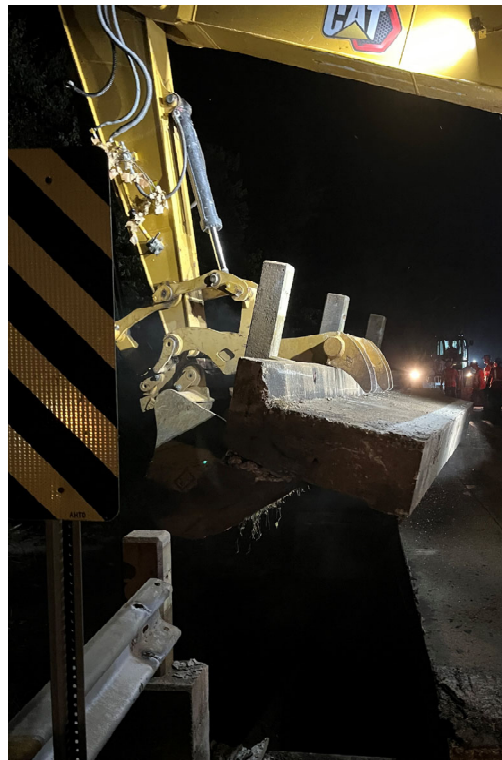
👍 Like

💬 Comment

➦ Share

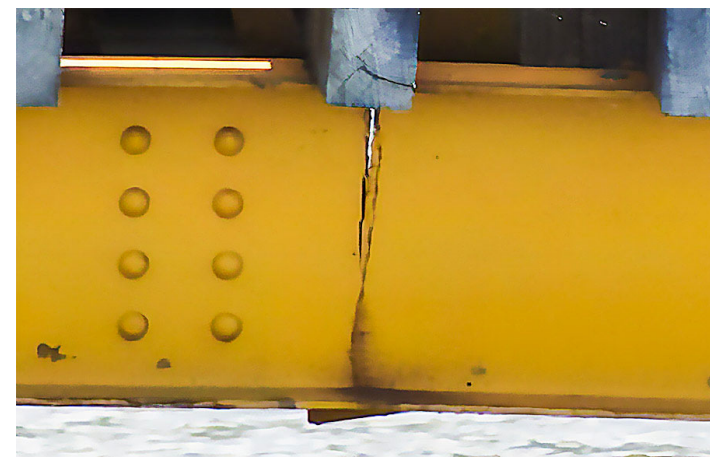
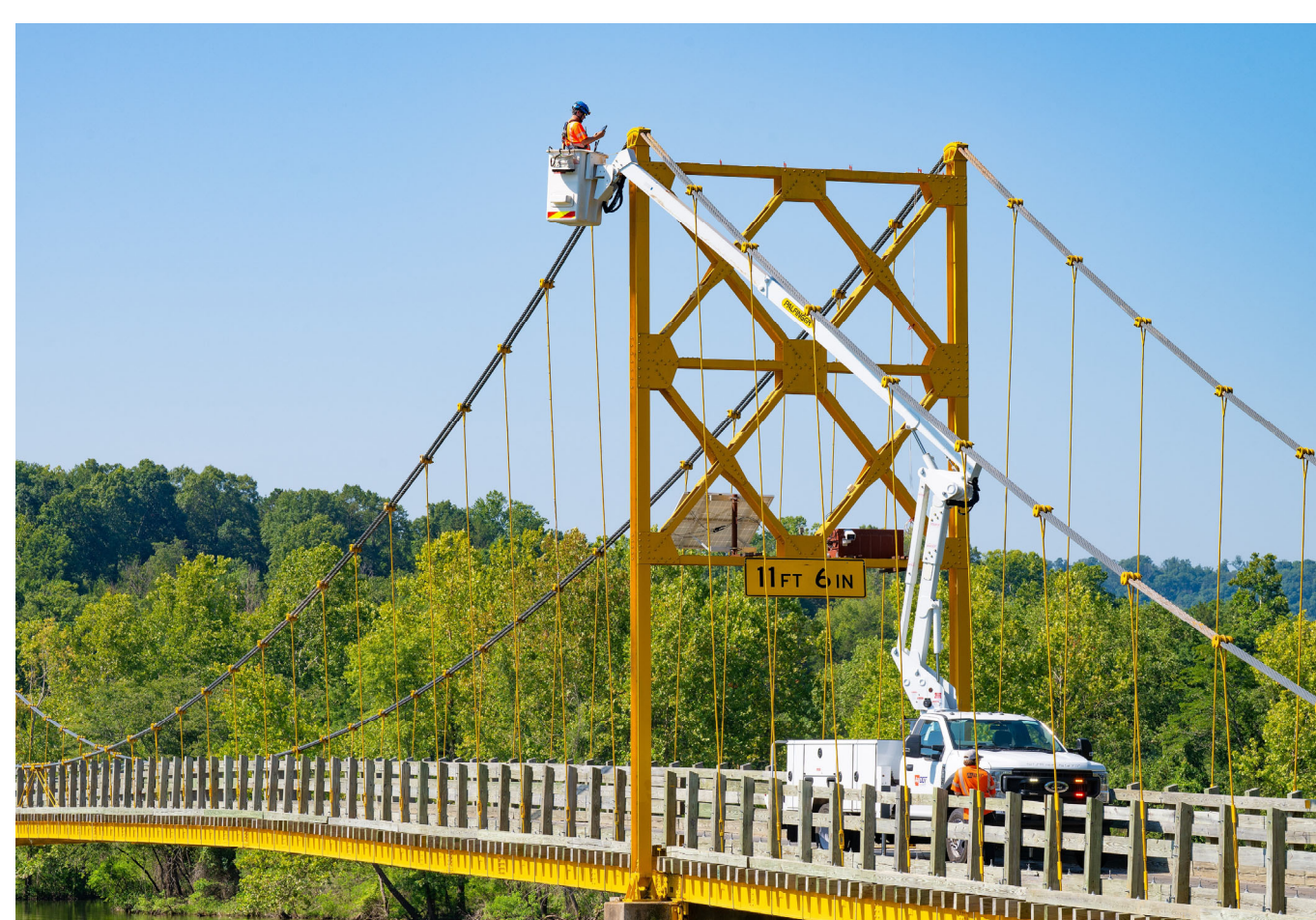
# Maintenance Activities

## HIGHWAY 28 BRIDGE DECK REPLACEMENTS



# Maintenance Activities

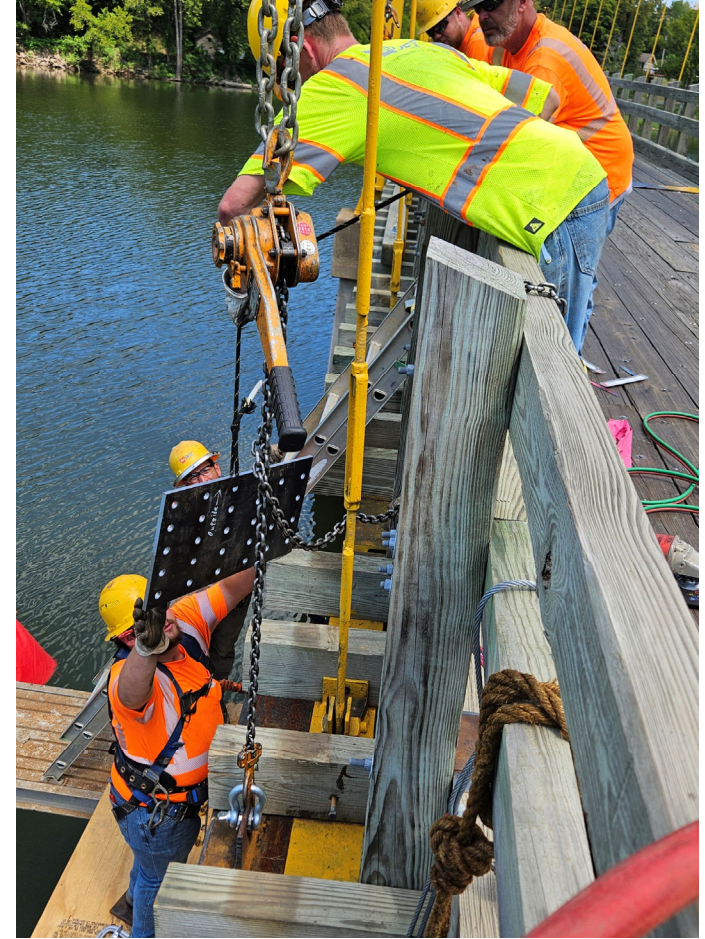
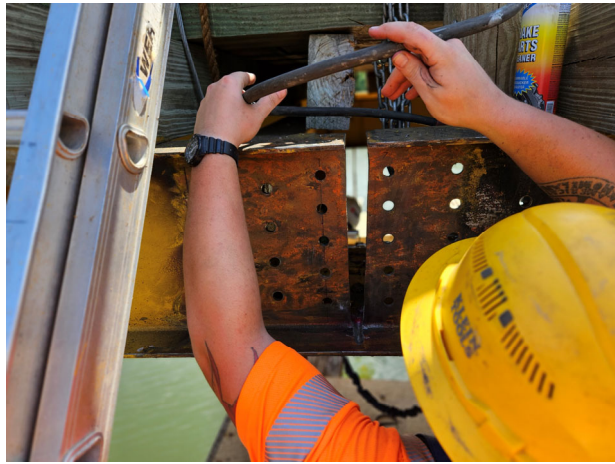
## BEAVER BRIDGE CLOSURE





# Maintenance Activities

## BEAVER BRIDGE REPAIR





**Kate Lucariello**

Thank you for inspecting our bridge and keeping it in good working order. We love our little working bridge and do not want to see it replaced, which would destroy the beauty, peace, and safety of that stretch of roadway through the valley beyond Beaver.

10h Like Reply Message Hide



**Todd Bolin**

Good job on seeing this. That could have been a disaster

15h Like Reply Message Hide



**Justin Deremo**

It is appreciated

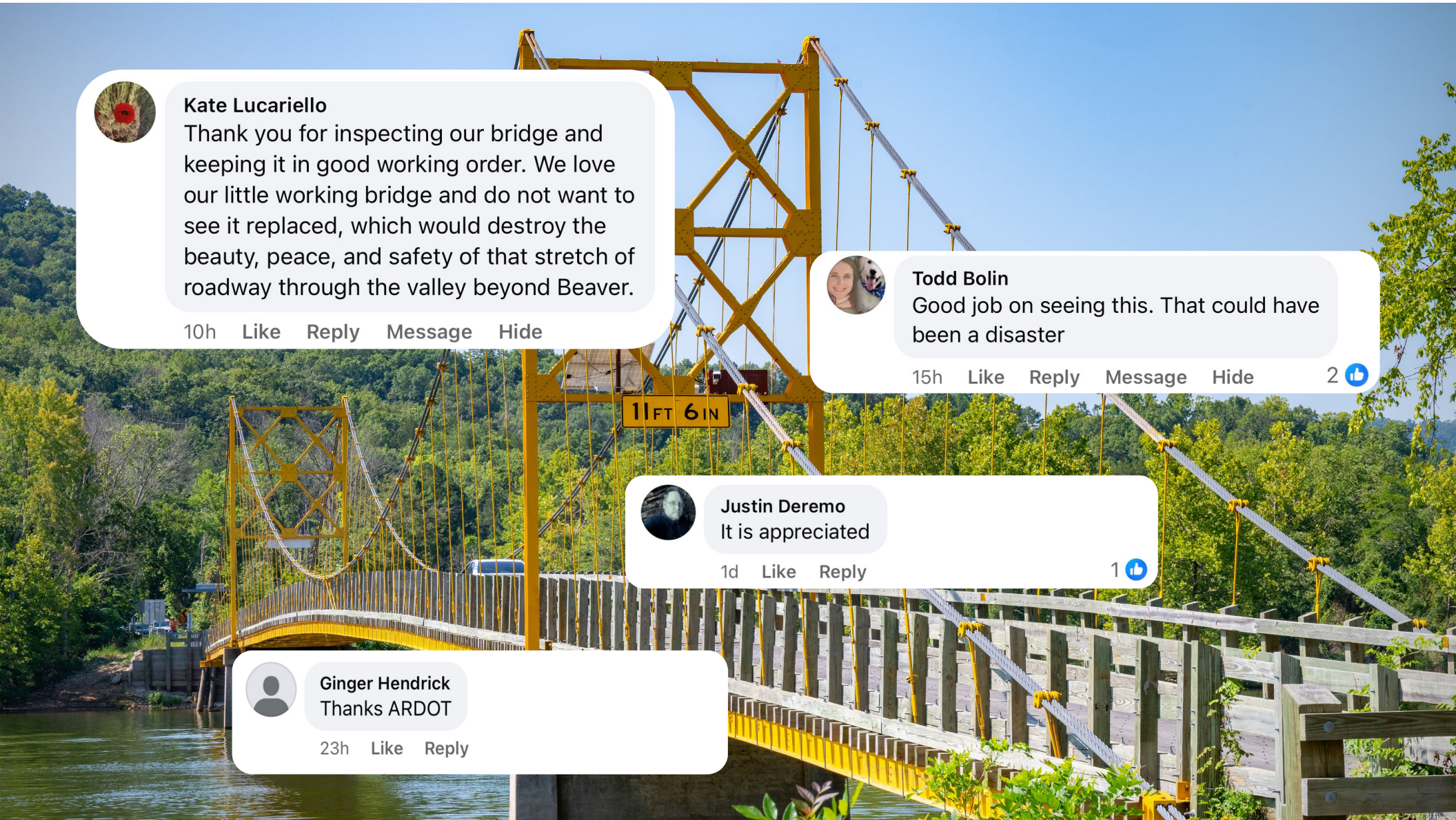
1d Like Reply



**Ginger Hendrick**

Thanks ARDOT

23h Like Reply



# Recent Department Activities

# ARDOT General Staff Meeting



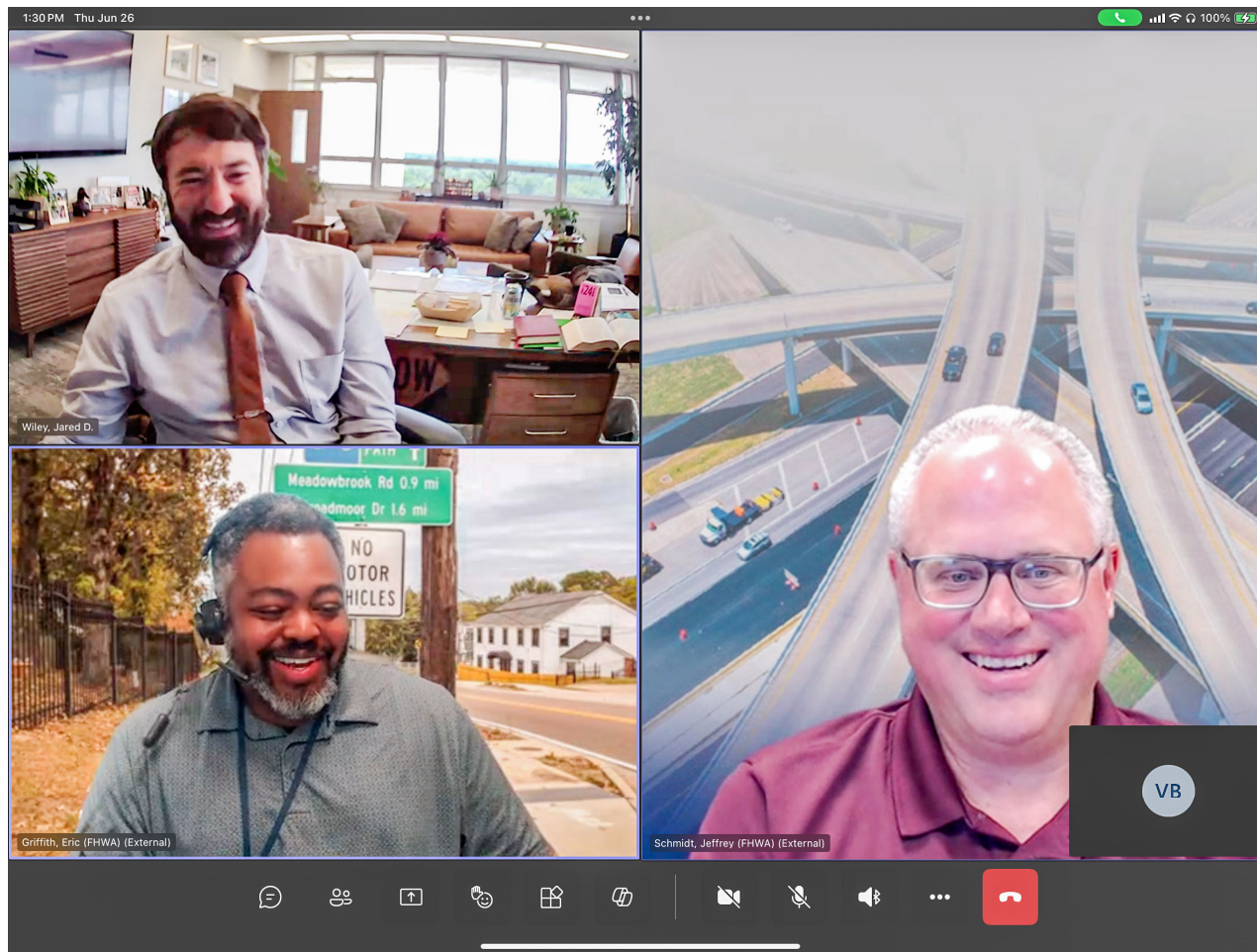
# Old River Bridge Ribbon Cutting



# Metroplan Board Meeting



# Federal Highway Administration Meeting



# Slow Down, Move Over Press Event



# SASHTO Scholarship Drawing



# Engineering Intern Orientation



# Scogin Drive Extension Ribbon Cutting



# Arkansas Good Roads Foundation

## SUMMER POLICY MEETING



# Arkansas Good Roads Foundation

## SUMMER POLICY MEETING





# Highway 170 Ribbon Cutting



# Southern Association of State Highway Transportation Officials **ANNUAL MEETING**



# New Legislation Takes Effect



Fines Double in Mobile Work Zones



Green Lights on ARDOT Vehicles



Work Zone Safety in Arkansas Driver's Manual



CM-GC Program becomes Permanent



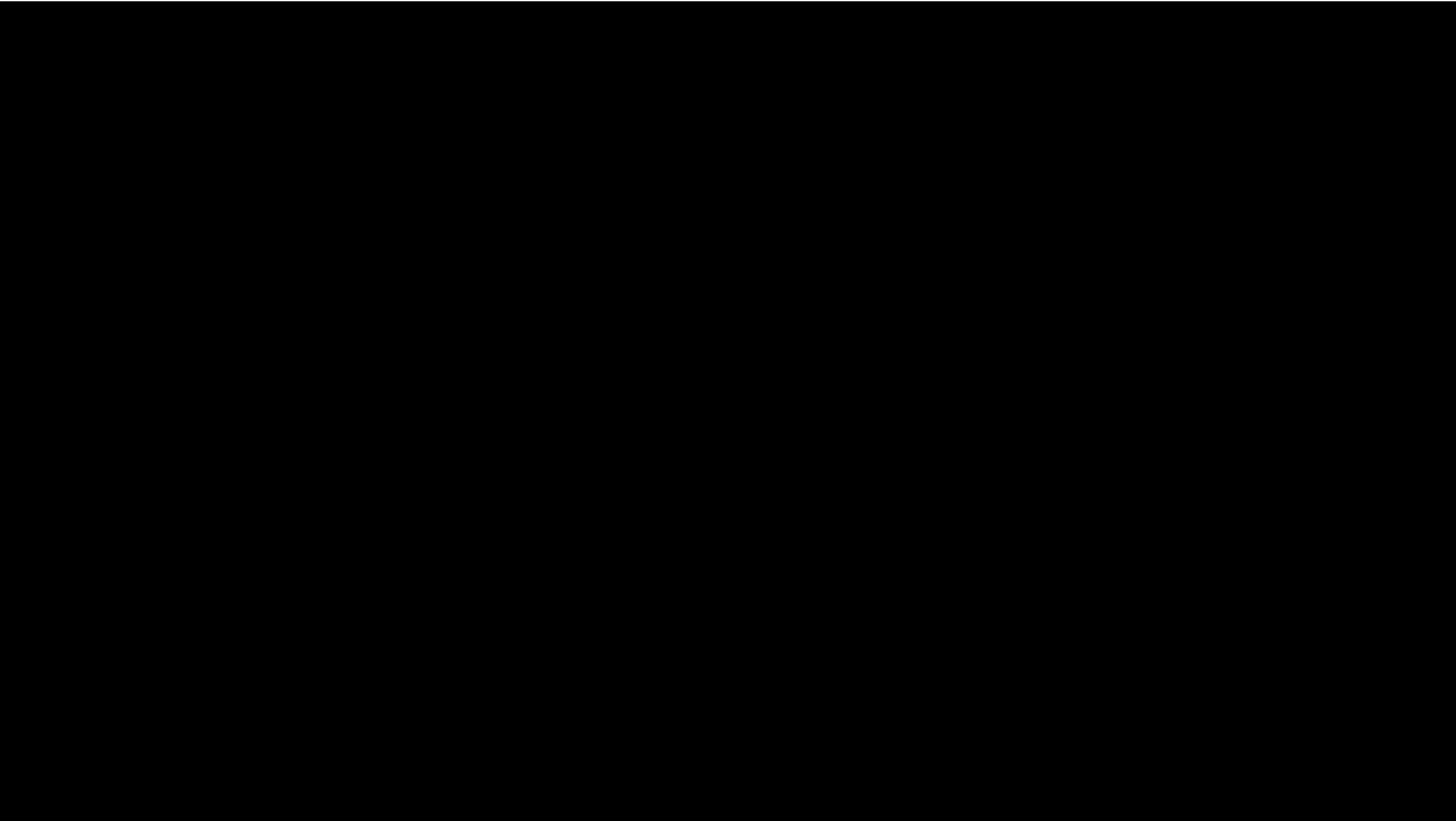
Utility Relocation Requirements

# Arkansas Concrete Pavement Association ANNUAL CONFERENCE



# Street Smart Safety Campaign Press Conference





**05**

**Internal Audit (IA) Plan and  
IA Division Charter**



A REPORT PRESENTED TO  
**ARKANSAS DEPARTMENT  
OF TRANSPORTATION,  
INTERNAL AUDIT  
DIVISION**

A Briefing for the  
ARDOT Highway Commission  
August 20, 2025

.....

# QUALITY ASSESSMENT REPORT

Prepared

November 2024

## Objectives & Scope

### ***Objectives***

- Evaluated Internal Audit's conformance to the *International Standards for the Professional Practices of Internal Auditing* and the IIA Code of Ethics.
- Assessed Internal Audit's effectiveness in providing assurance and advisory services to stakeholders and other interested parties
- Identified opportunities, offered recommendations for improvement, and provided counsel to Internal Audit for improving

### ***Scope***

- Included the Internal Audit Function as set forth by its Internal Audit Charter
- Conducted virtually November 5-20, 2024.
- Conclusions were as of November 20, 2024.

## Methodology

To accomplish the objectives, the Assessment Team:

- Reviewed information prepared by Internal Audit at the Assessment Team's request
- Conducted interviews with key stakeholders of Internal Audit including the Commission Chair, senior executives, the Chief Audit Executive (CAE), and Internal Audit staff
- Reviewed a sample of audit projects and associated work papers and reports
- Reviewed survey data received from Internal Audit's stakeholders and internal audit staff resulting from IIA Quality Services' survey process
- Prepared diagnostic tools consistent with the methodology established for an EQA as stated in the IIA's *QA Manual*

### **SUCCESSFUL PRACTICES**

Ten successful practices

### **OPPORTUNITIES TO IMPROVE (not related to Conformance)**

Seven opportunities to improve, unrelated to conformance

### **CONFORMANCE GAPS**

Two conformance gaps. To address these gaps, we recommended:

- Obtain Information technology audit staff (or developing current staff through the certification process), or engaging outside resources
- Conduct periodic self-assessments at least annually and report the results to management and the Commission.



## Overall Conclusion

### Arkansas Department of Transportation Internal Audit Division

**Generally Conforms** to the *International Standards for the Professional Practices of Internal Auditing* and the IIA Code of Ethics.

GOVERNANCE		STAFF		MANAGEMENT		PROCESS	
Standard	Rating	Standard	Rating	Standard	Rating	Standard	Rating
1000	GC	1200	GC	2000	GC	2200	GC
1100	GC			2100	GC	2300	GC
1300	GC			2450	GC	2400	GC
Code of Ethics	GC			2600	GC	2500	GC



GC = Generally Conforms

PC = Partially Conforms

DNC = Does Not Conform

## Recognition



Thank You



## Thank You from The IIA and the EQA Team

Hardy Patton

[hardy@planwithpatton.com](mailto:hardy@planwithpatton.com)

Chris Cirrito

[cirrito.services@gmail.com](mailto:cirrito.services@gmail.com)

Steve Goodson

[spee@stevegoodson.com](mailto:spee@stevegoodson.com)

A photograph of a steel truss bridge structure, viewed from a low angle looking up. The image shows a complex network of blue and yellow steel beams and girders, creating a strong sense of depth and perspective. The structure is composed of multiple layers of trusses, with the top layer being the most prominent. The lighting is bright, highlighting the metallic surfaces and the intricate geometry of the bridge. A central text overlay is present, providing information about the Internal Audit Division and its Chief Auditor.

INTERNAL AUDIT DIVISION  
MAGGIE GARRETT, CPA, CIA  
CHIEF AUDITOR

# INTERNAL AUDIT DIVISION



EQA ACTION  
PLAN



STRATEGIC  
PLAN



CHARTER



ANNUAL  
AUDIT PLAN

## EQA ACTION PLAN

Conformance Gaps

- IT Audits
- Formal Internal Quality Assessment

## EQA ACTION PLAN

Opportunities for Improvement

Completed:

1. Auditor Training
2. Timeliness of Workpaper Reviews
3. Internal Audit Strategic Plan
4. Follow-up Process
5. Revised Charter

This year:

6. IT Governance Project
7. Competency Framework Model

## STRATEGIC PLAN

- Strategic Vision
- Strategic Objectives
- Strategic Initiatives
- Tied to the Department's Strategic Plan
- Critical Success Factors

## INTERNAL AUDIT CHARTER

- New Standards
- Chief Auditor's Competencies and Qualifications
- Non-Internal Audit Activities

2026 ANNUAL  
AUDIT PLAN

## Projects added FY 2026:

- Arkansas Highway Police
- IT Governance
- Program Management Division-  
Program Funding Section
- Stock Inventory Process
- District 2
- District 5
- District 10

LAST YEAR'S  
ACCOMPLISHMENTS  
7/1/2024-6/30/2025

104 IFTA Audits

24 ICR Reviews

7 Internal Audit Reports

1 Investigation

47 CSA Sessions

\$3,964,163 MF Tax Assessments

REQUEST FOR COMMISSION APPROVAL

**Internal Audit Strategic Plan  
Revised Internal Audit Charter  
2026 Annual Audit Plan**

**06**

**Consultant Selection –  
On-Call Asset Data Collection  
(2025-2027)**

# Consultant Selection

## ON-CALL ASSET DATA COLLECTION (2025-2027)

Eight letters of  
interest received

All firms  
evaluated and  
five firms  
short-listed

Recommendation  
to select all five  
short-listed firms

**Applied Research Associates, Inc.**  
Albuquerque, NM

**ARRB Systems**  
Exton, PA

**Fugro USA Land, Inc.**  
Houston, TX

**IMS Infrastructure Management  
Services**  
Largo, FL

**Pathway Services Inc.**  
Tulsa, OK

**07**

**Around the Department –  
State Aid Division**

**Bryan Freeling, P.E.  
State Aid Engineer**

# STATE AID STAFF

Administrative Office  
3 Full-Time Positions

Staff Engineer  
Design Squad 1

6 Full-Time Positions

Staff Engineer  
Design Squad 2

6 Full-Time Positions

Staff Engineer  
State Aid City Street Program

1 Full-Time Position

# STATE AID DIVISION

## COUNTY ROAD PROGRAM

### Act 445 of 1973

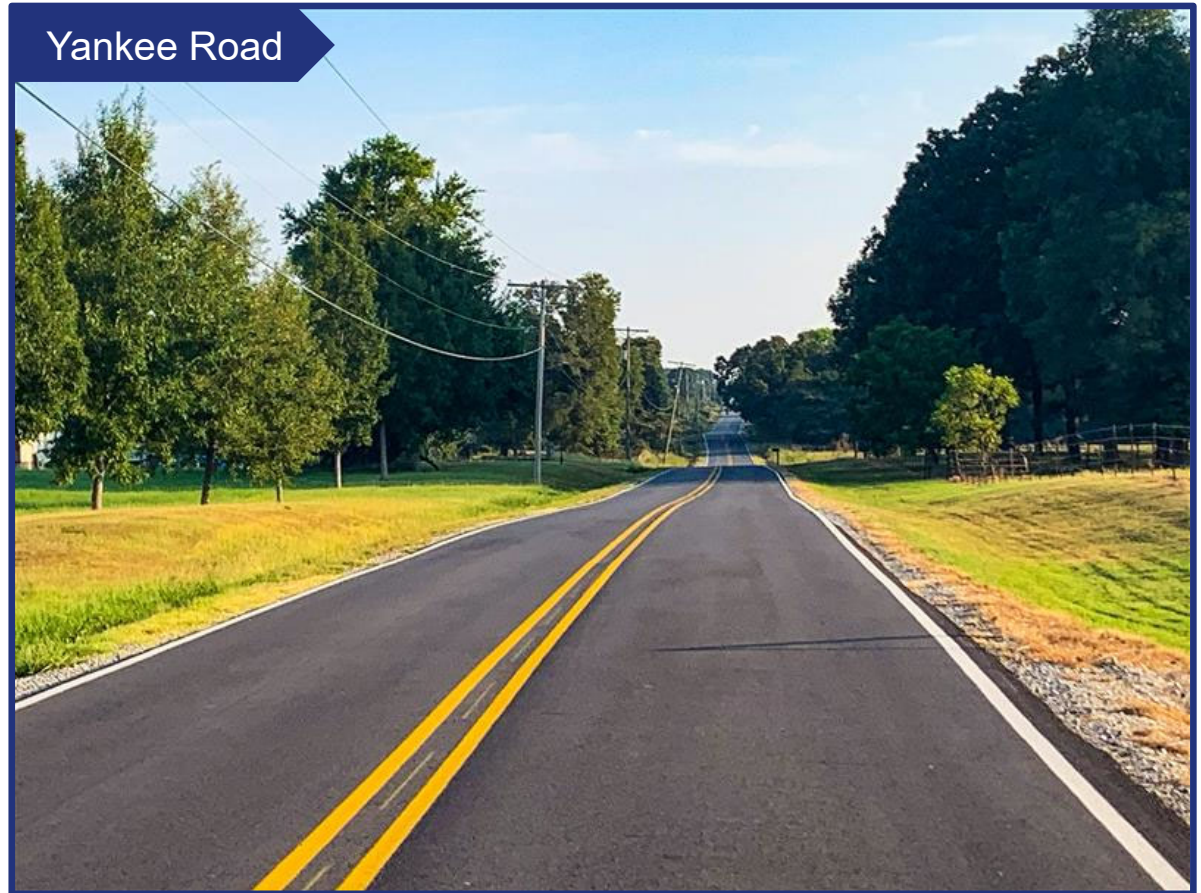
Intent of the Program

State Aid Division created

State Aid road system established

Definition of State Aid roads

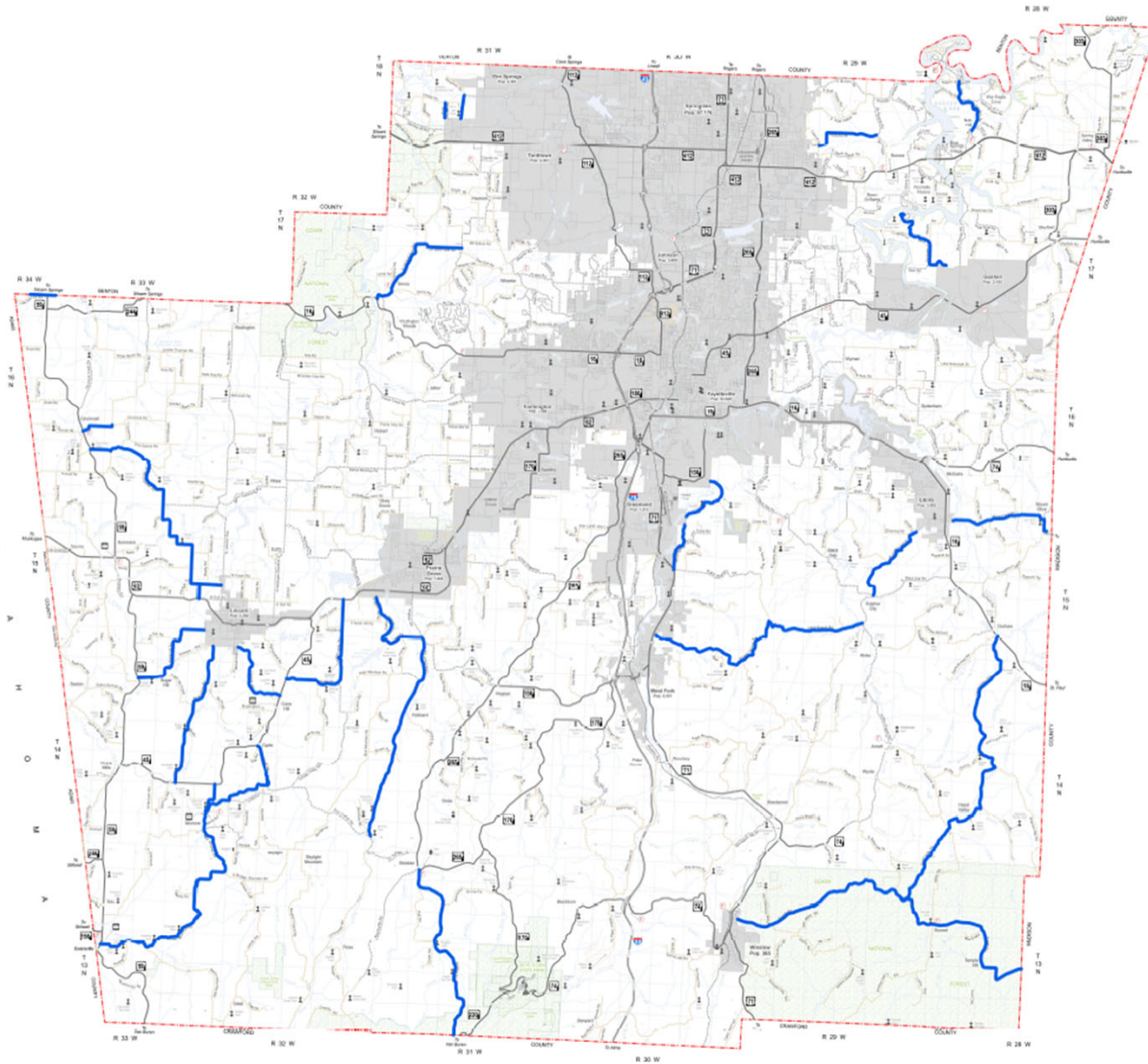
Yankee Road


























# WASHINGTON COUNTY

State Aid Routes  
112 Miles

County Roads  
1,031 Miles

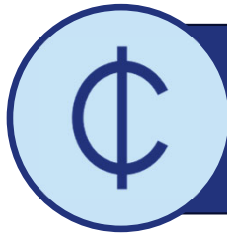


## Legend

- |   |                               |   |                                |
|---|-------------------------------|---|--------------------------------|
|    | County Boundary               |    | Airport Runways                |
|    | Municipal Boundary            |    | Rivers and Lakes (Major/Minor) |
|    | Interstate                    |    | Swamps                         |
|   | U.S. Highway                  |   | Rivers and Streams (Minor)     |
|  | State Highway                 |  | Canals and Ditches             |
|  | Interstate Ramps and Frontage |  | Sections                       |
|  | Municipal Road                |  | Public Lands                   |
|  | Local Paved Road              |  | Cemetery                       |
|  | Local Unpaved Road            |  | Post Office                    |
|  | Private Paved Road            |  | Fire Stations                  |
|  | Private Unpaved Road          |  | County Seat                    |
|  | Railroad                      |  | Unincorporated Community       |

# **STATE AID DIVISION**

## **COUNTY ROAD FUNDING**



**Dedicated 1¢ per gallon of fuel tax**



**Annual funding - \$20 million**



**Provides for salaries of State Aid employees**

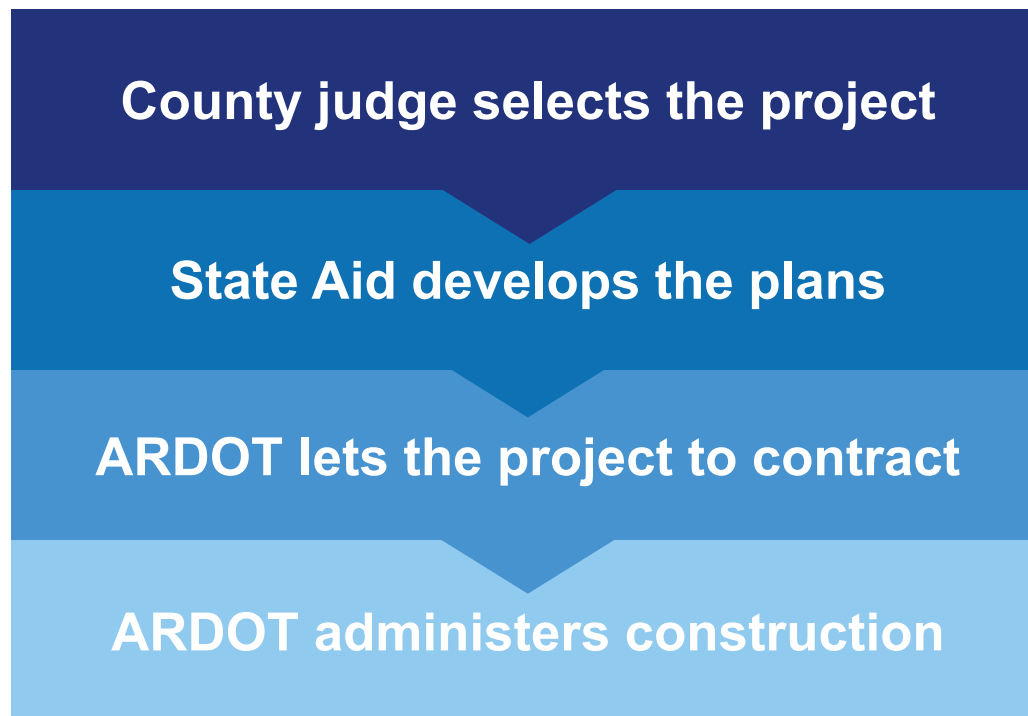
# STATE AID DIVISION

## COUNTY ROAD FUNDING & MILEAGE DISTRIBUTION



# **STATE AID DIVISION**

## **COUNTY ROAD PROJECT DEVELOPMENT**



# STATE AID DIVISION

## COUNTY ROAD PROGRAM ACCOMPLISHMENTS

2025
More than 200 miles of roadways improved
56 projects totaling \$22.7 million

Since Inception
More than 15,200 miles of roadways improved
More than 850 bridges
Nearly 5,000 projects totaling \$1.2 billion

# STATE AID DIVISION

## CITY STREET PROGRAM

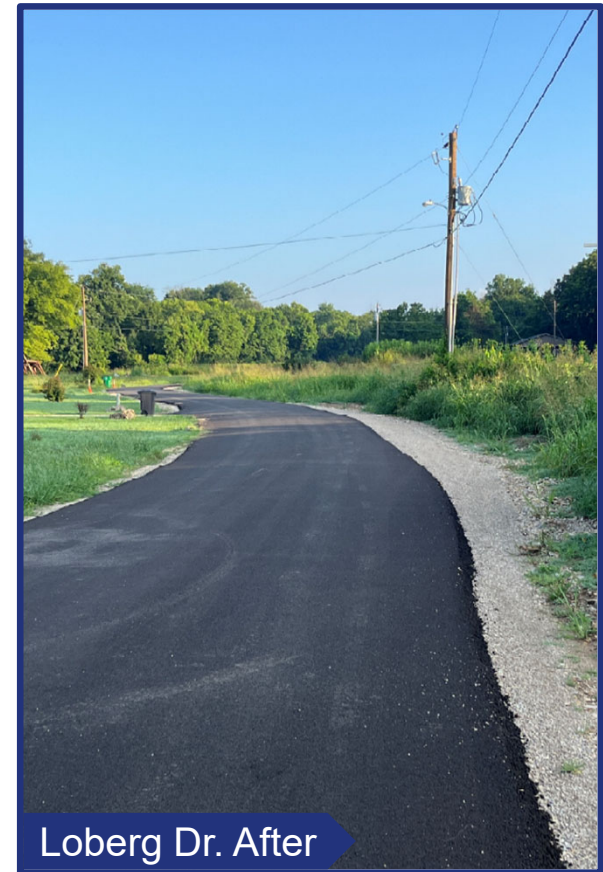
Act 1032 of 2011

Intent of the Program

Established the Street Committee



Loberg Dr. Before



Loberg Dr. After

# **STATE AID DIVISION**

## **CITY STREET FUNDING DISTRIBUTION**



**Committee establishes project funding limits**



**Some cities elect to provide additional funding**

# **STATE AID DIVISION**

## **CITY STREET PROJECT DEVELOPMENT**



# STATE AID DIVISION

## CITY STREET PROGRAM ACCOMPLISHMENTS

**2025**

More than 75 miles of roadways improved

63 projects totaling \$20.8 million

**Since Inception**

More than 1,400 miles of roadways improved

More than 1,000 projects totaling \$264 million

08

# Upcoming Events

**UPCOMING**

# Events

**AUGUST 21**

**Meeting with Governor Sanders**

Chairman Taldo, Vice Chairman  
Gibson, Commissioner Haak &  
Director Wiley  
Little Rock

**AUGUST 22**

**Interstate 49 Arkansas River  
Bridge Groundbreaking**

Commission & Director Wiley  
Barling

**AUGUST 25**

**Arkansas Economic Developers  
and Chamber Executives (AEDCE)  
Annual Conference**

Director Wiley  
Rogers

**AUGUST 27**

**Mobile Concrete Technology  
Center Visit**

Director Wiley  
Cabot

**AUGUST 29**

**ASHERS Board Meeting**

Director Wiley  
Little Rock

**SEPTEMBER 1**

**Labor Day Holiday**

**UPCOMING**

# Events

**SEPTEMBER 9**

**P.E. Board Meeting and  
100<sup>th</sup> Anniversary Celebration**

Director Wiley  
Little Rock

**SEPTEMBER 10**

**Arkansas Asphalt Pavement  
Association Partnering Meeting**

Director Wiley  
Little Rock

**SEPTEMBER 11**

**Arkansas Trucking Association  
Safety Management Council**

Director Wiley  
North Little Rock

**SEPTEMBER 16**

**Rogers Rotary Club of Arkansas  
Weekly Meeting**

Director Wiley  
Rogers

**SEPTEMBER 16**

**Interstate 55 Bridge Naming Event**

Director Wiley  
Memphis

**SEPTEMBER 23**

**Construction Conference**

Director Wiley  
DeGray State Park

**UPCOMING**

# Events

**SEPTEMBER 23-25**

**Regional ROADEO**

ARDOT Staff  
Lexington, KY

**OCTOBER 1**

**Maintenance Supervisor  
Conference**

Director Wiley  
DeGray State Park

**OCTOBER 8**

**Arkansas Highway Commission  
Meeting**

Commission & Director Wiley  
Central Office

09

**Other Business and  
Discussion**

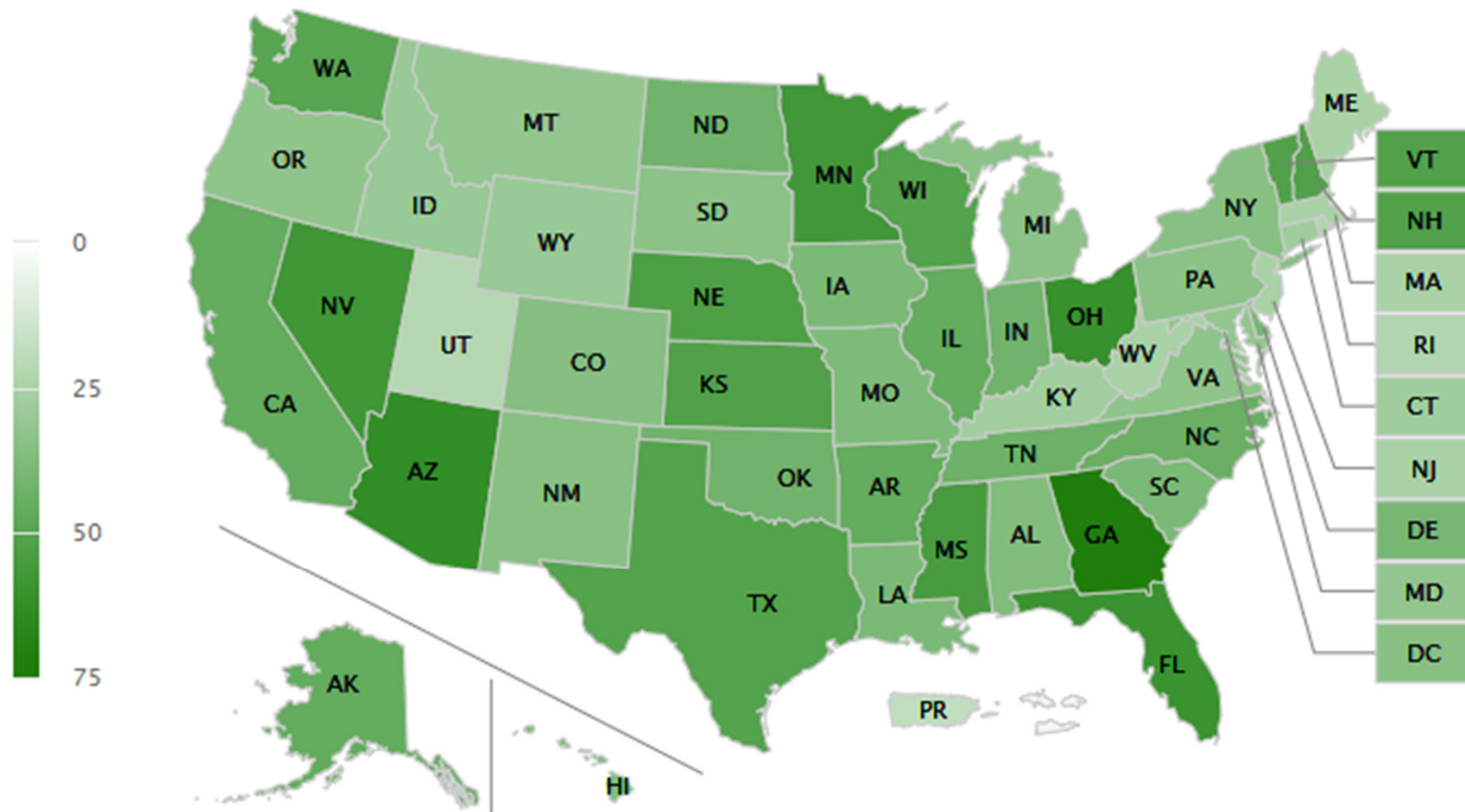


# Bridge Condition Report



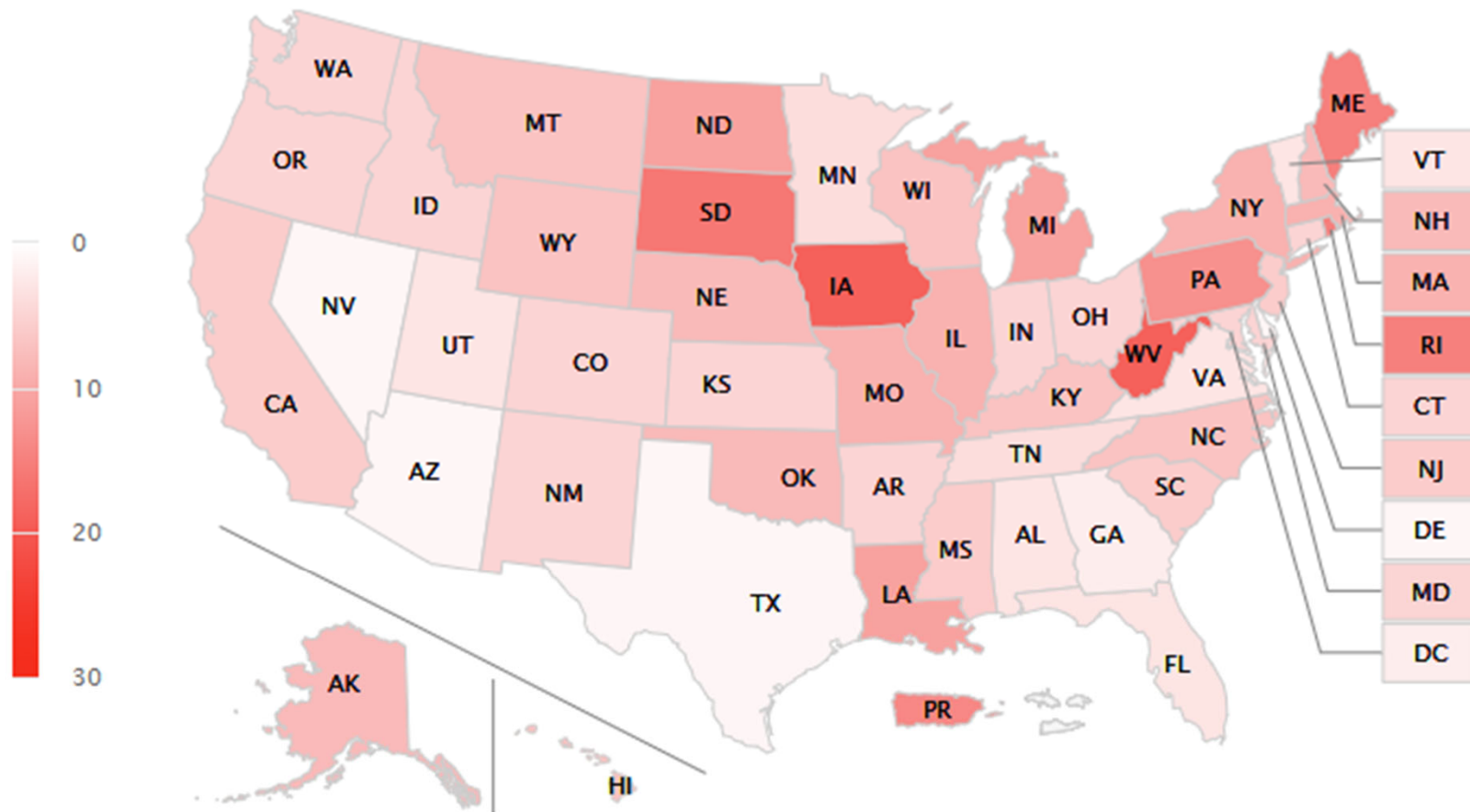
# National Bridge Condition

## PERCENTAGE IN GOOD CONDITION

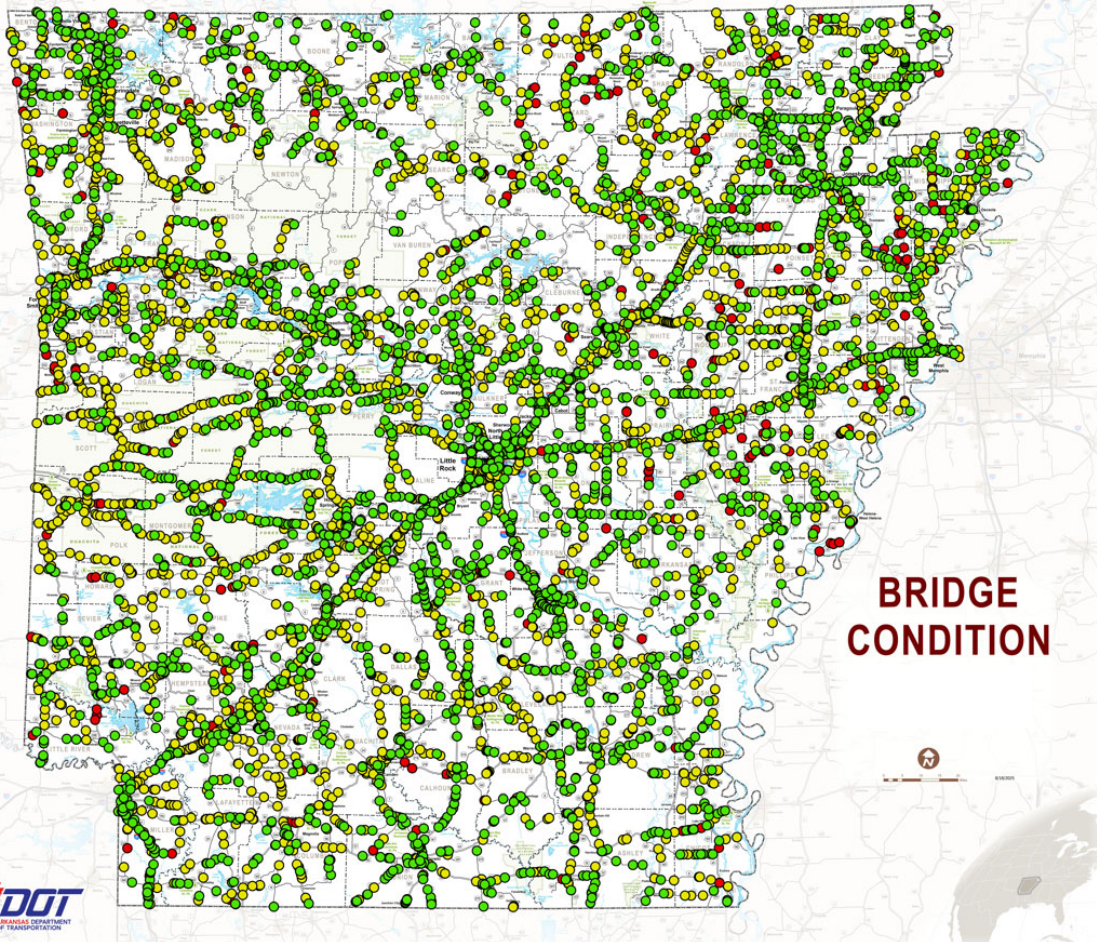


# National Bridge Condition

## PERCENTAGE IN POOR CONDITION



# Current Highway Bridge Condition



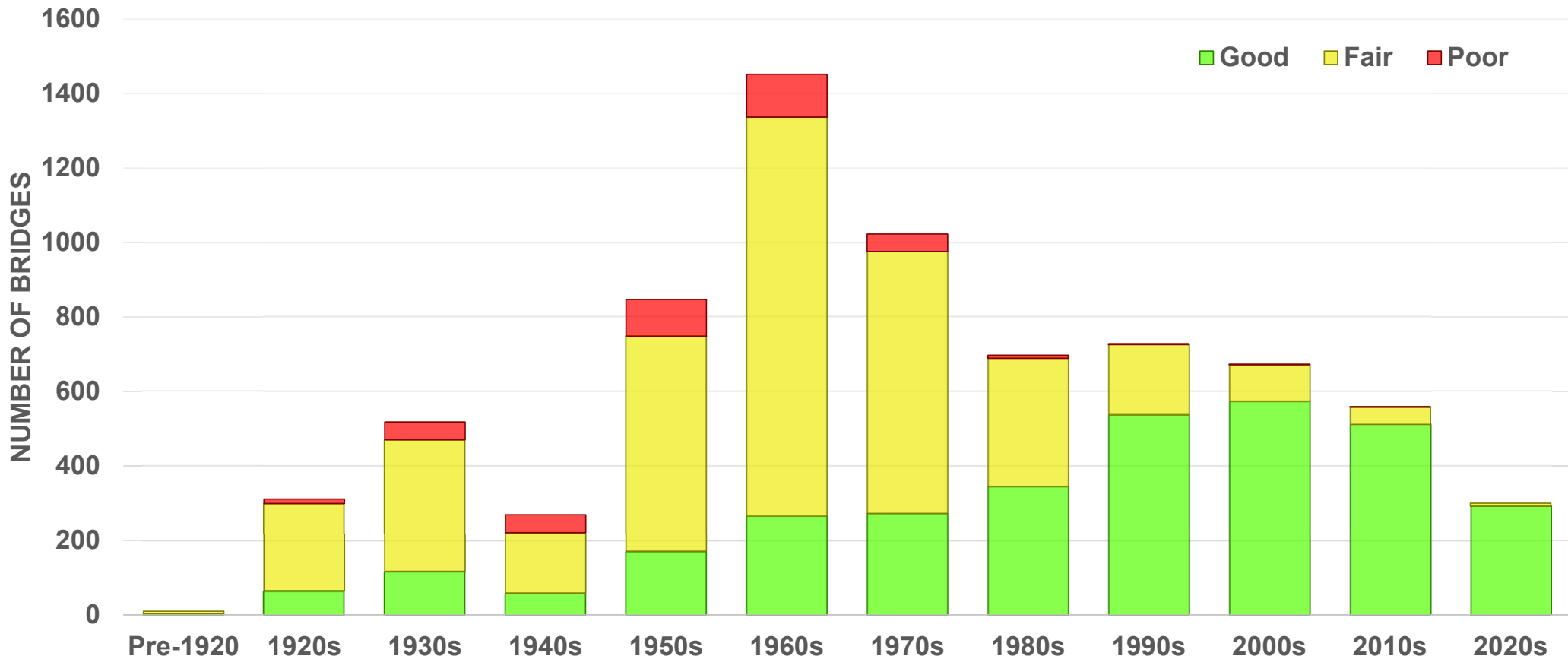
● **Good: 44% (3,200 Bridges)**

● **Fair: 51% (3,788 Bridges)**

● **Poor: 5% (374 Bridges)**

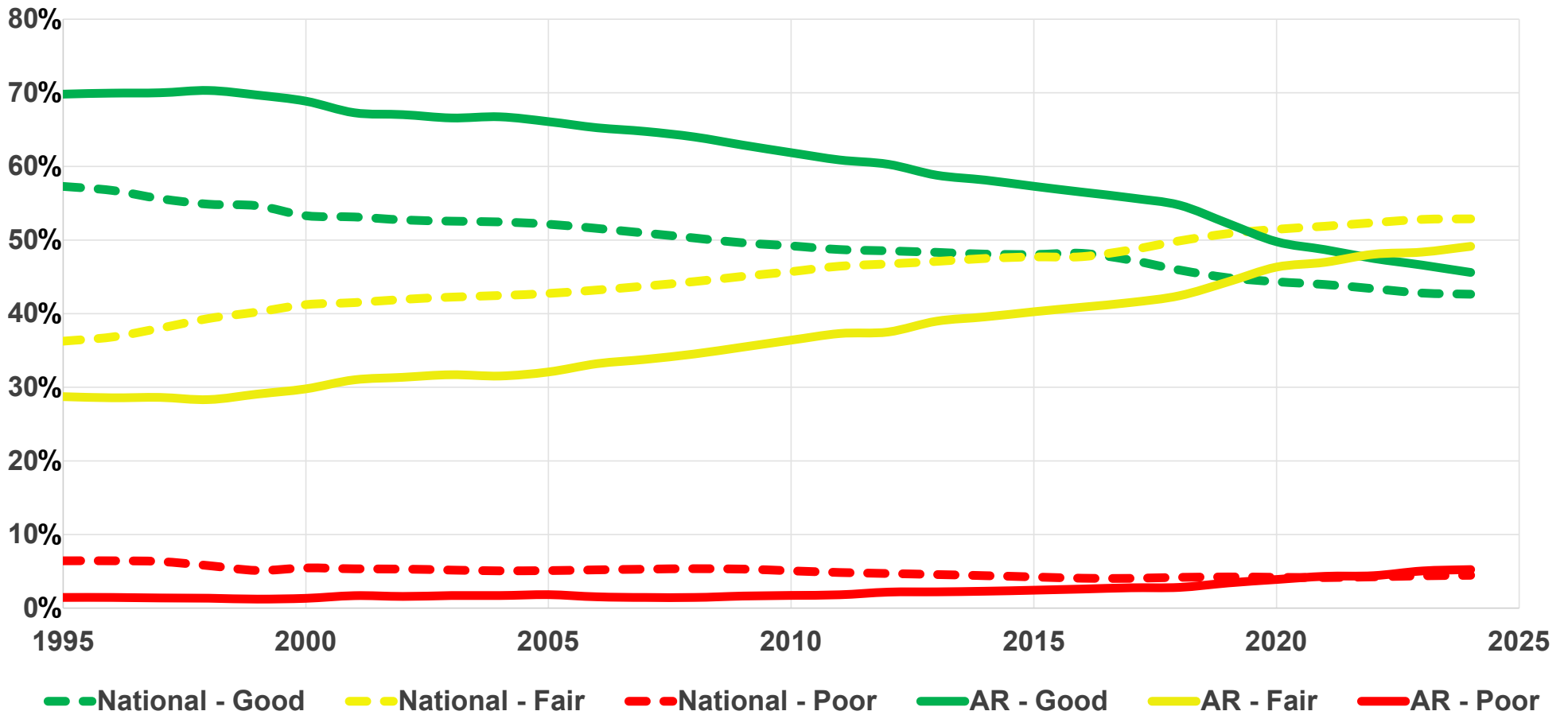
# ARDOT Bridge Condition

## BY DECADE OF BRIDGE CONSTRUCTION

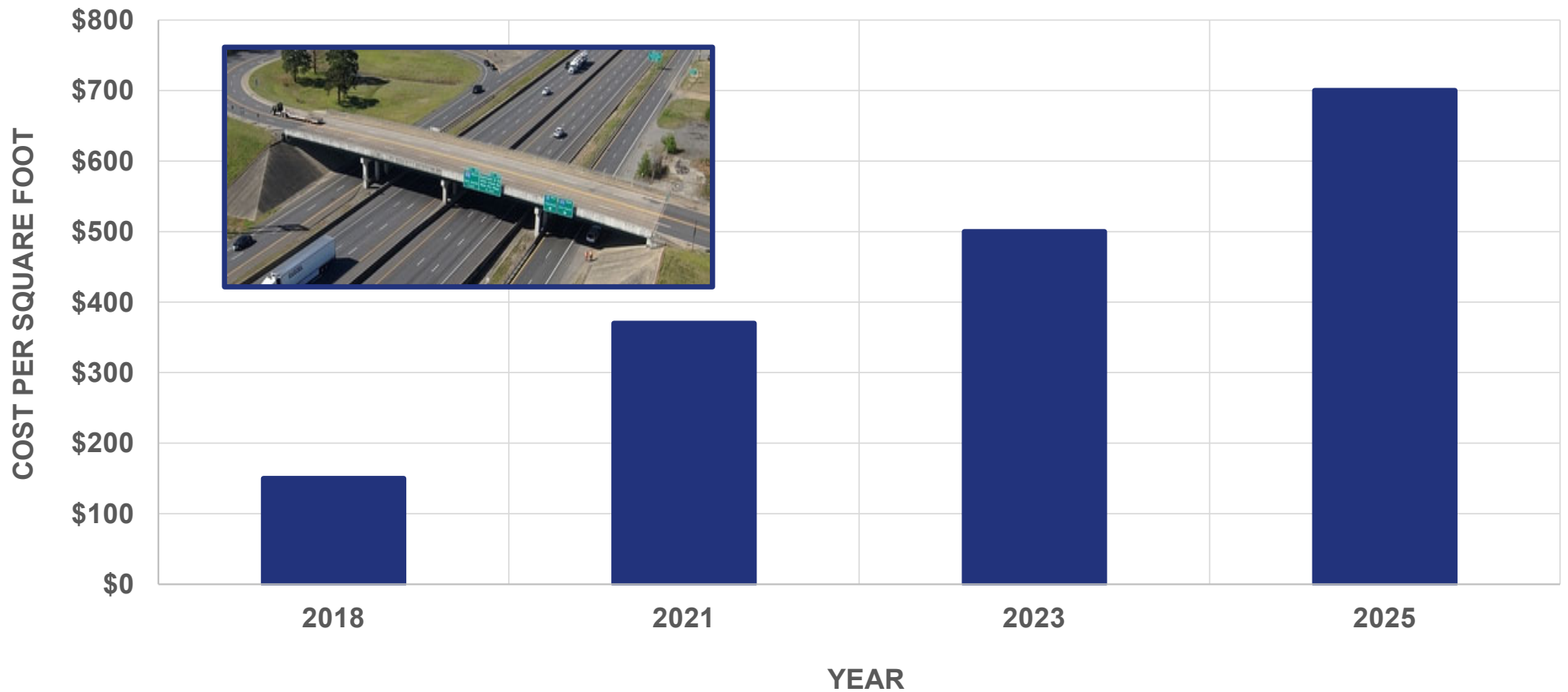


# Bridge Condition

## PERCENTAGE TRENDS



# Bridge Cost Escalation



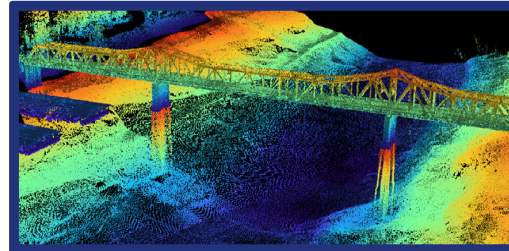
# ARDOT Bridge Inspection Teams

## DISTRICT FORCES AND BRIDGE OPERATIONS DIVISION

### 29 Teams

- 5 Statewide Teams
- 24 District Teams
- 15 Snooper Trucks
- 27 Drones

9,000 Total Inspections  
Completed Per Year

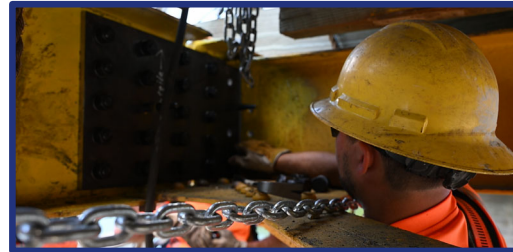


# ARDOT Bridge Repair/Rehab Crews

## DISTRICT FORCES AND BRIDGE OPERATIONS DIVISION

### 17 Crews

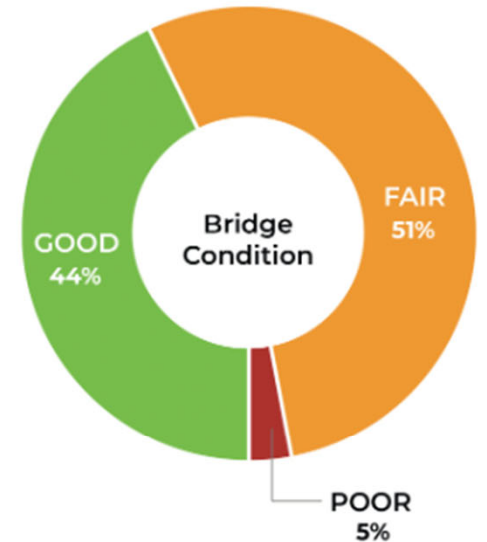
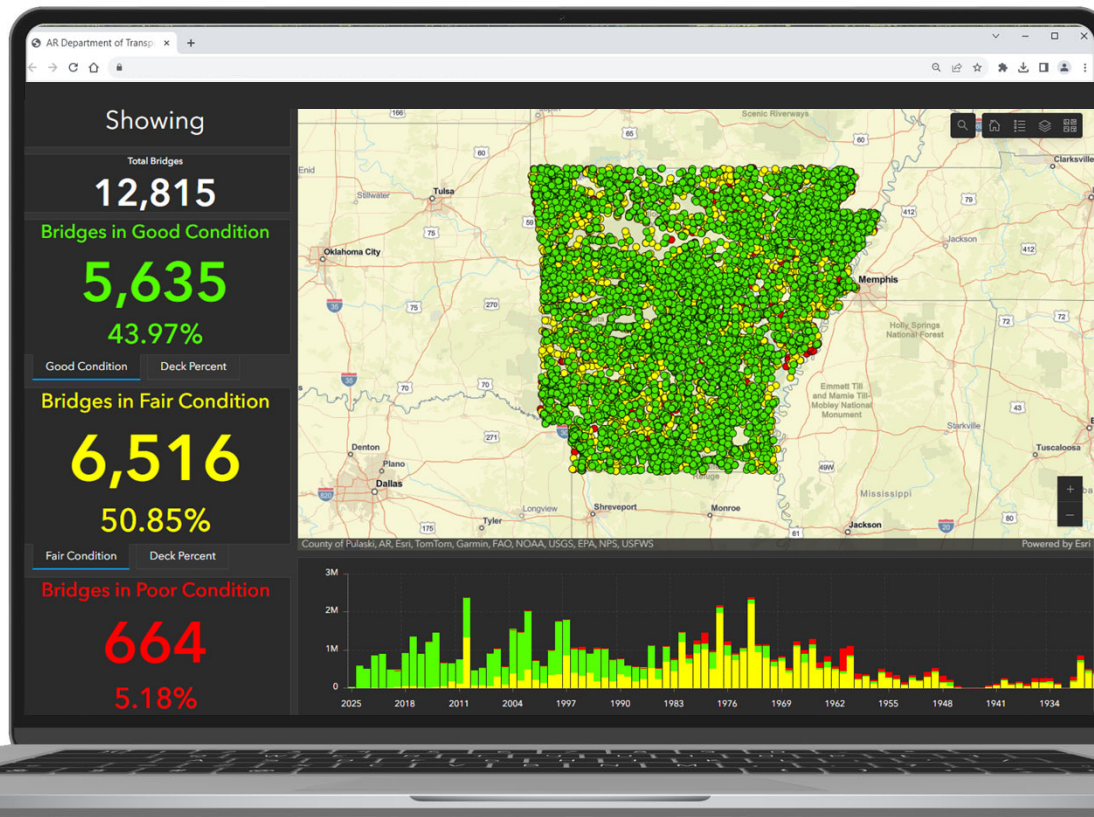
- 4 Statewide Heavy Repair Crews
- 10 District Repair Crews
- 1 Box/Bridge Deck Replacement Crew
- 2 Paint/Polymer Preservation Crews



# Current Statewide Bridge Condition

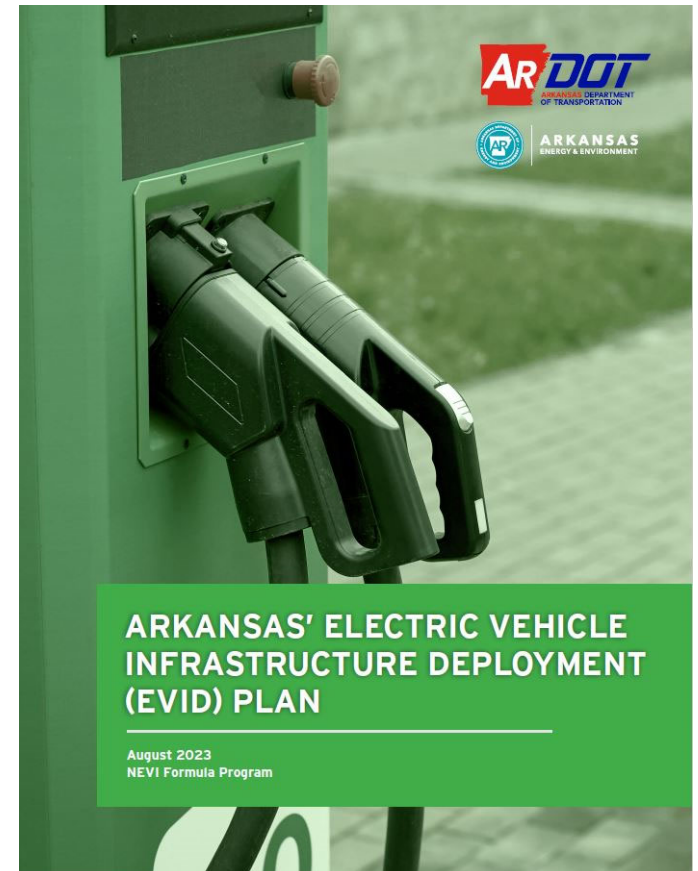
## LIVE PUBLIC DASHBOARD

[www.ardot.gov/performance](http://www.ardot.gov/performance)



# NEVI Formula Program Updates

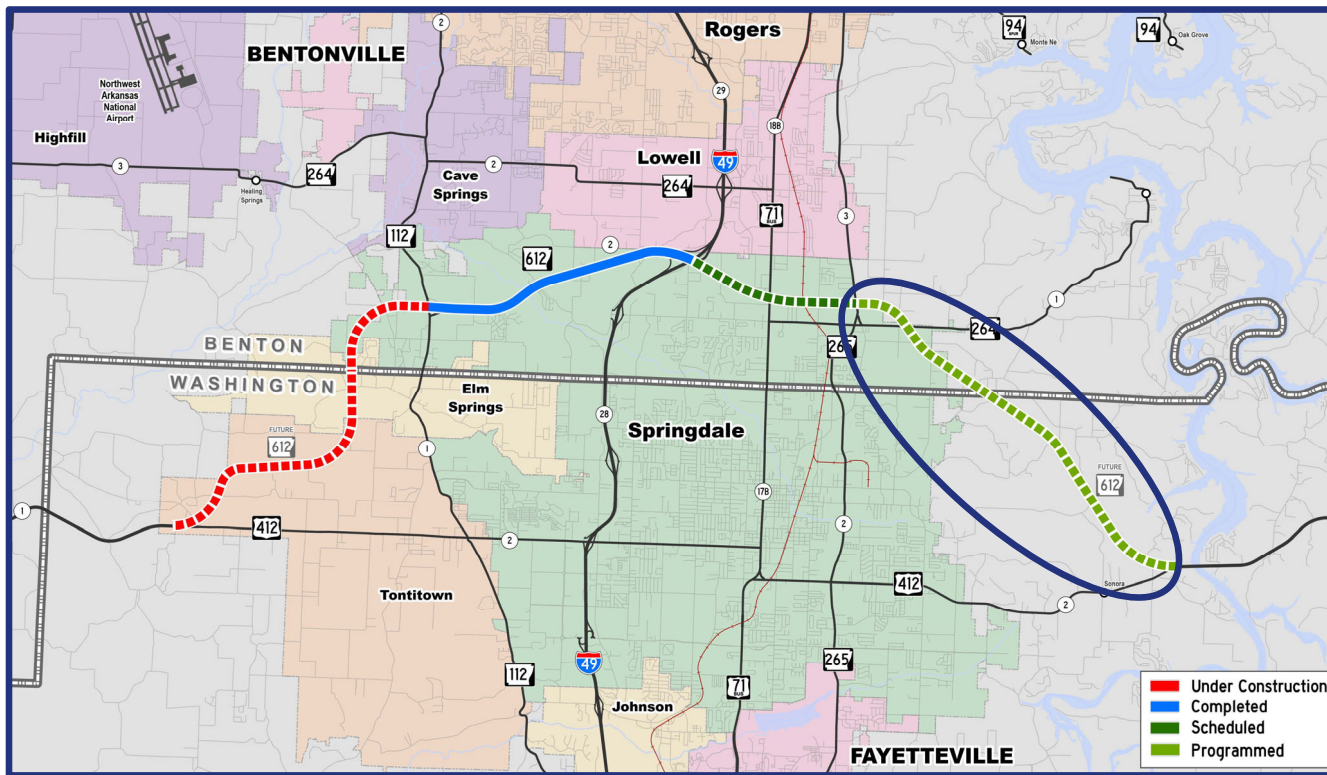
- **New Guidance Issued:** August 13, 2025
- **New Plan Submission:** September 12, 2025
- Program to Resume Once Plan is Approved





# BUILD Grant Award

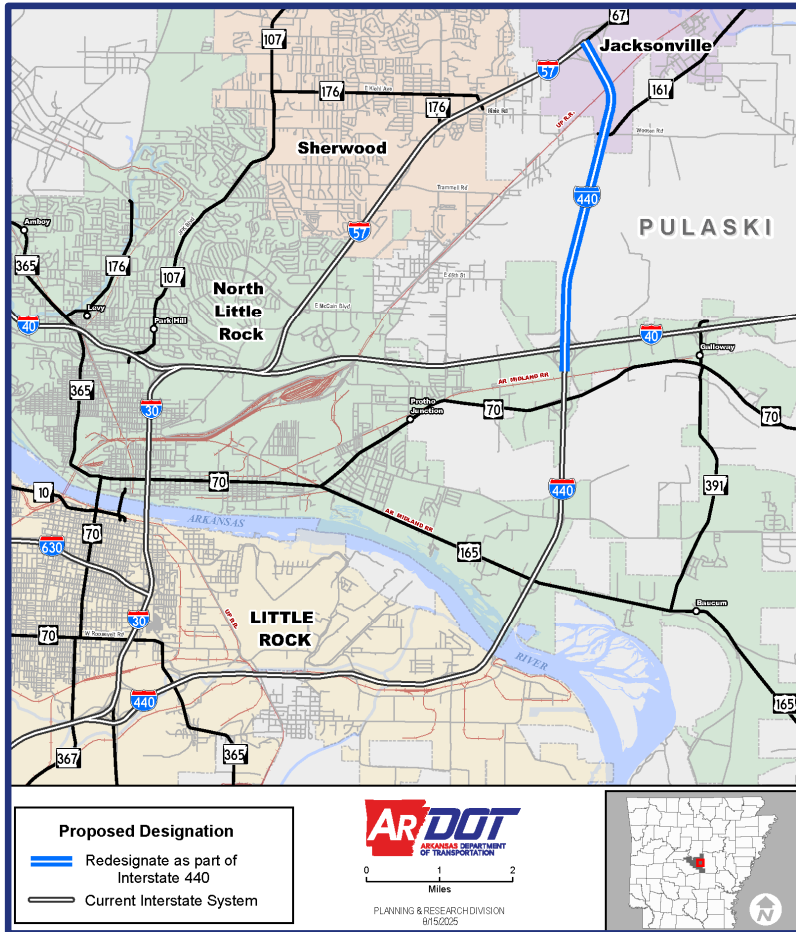
## SPRINGDALE BYPASS | FINAL PHASE



- **Award: \$24.5 Million**
- **Estimated Cost: \$327 Million**
- **Project on the Shelf: 2028**



# Interstate 440 Designation



May 1993

Construction began on State Highway 440

January 2003

State Highway 440 opened to traffic

August 2024

Commission approved designation of State Highway 440 as Interstate 440

November 2024

AASHTO approved designation of State Highway 440 as Interstate 440

August 2025

FHWA approved designation

Next Step

ARDOT will sign as Interstate 440



# Employee Engagement

## POPPULO



Peel Ferry  
Ferry Supervisor Scott Burlington  
Photo by ARDOT Photographer Rusty Hubbard

### Employee Spotlight

57 Likes • 2 Comments

Human Resources • 1 month ago

#### Mary Felice Dennis

Even though I had lived in the Bull Shoals area since 1993 I had never ridden the ferry until I started working at ArDOT. It truly is a really cool experience for anyone who has never had the chance to take a ferry. I can't believe that I did not take advantage of the unique opportunity right here in my own back yard any sooner! Thank you ArDOT for providing this service.



### A Day in History

14 Likes • 0 Comments

Human Resources • 4 days ago



### Welcome to Poppulo!

Director Wiley welcomes employees to ARDOT's new internal communications platform, Poppulo! Here, you can stay connected, engage with coworkers, and find important information about what's happening around the department.

Lacey Kanipe • 1 month ago



Chandler Henfling  
Maintenance Aide II  
District 10

### Employee Spotlight

7 Likes • 0 Comments

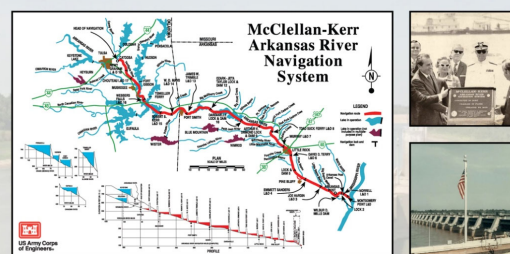
Human Resources • 16 hours ago



### Health and Safety Tip - Stay Hydrated

30 Likes • 0 Comments

Health and Safety • 1 month ago



### A Day in History

25 Likes • 2 Comments

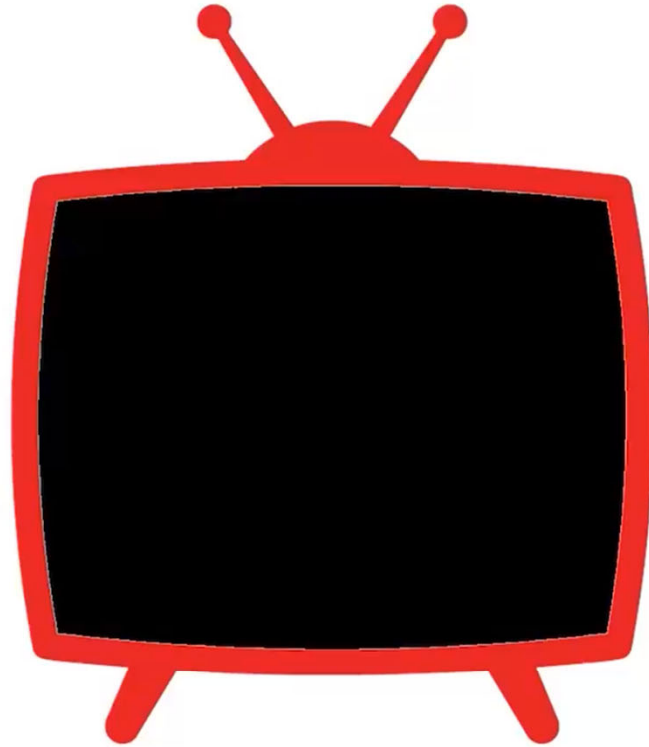
Human Resources • 25 days ago

#### Christopher Porier

I really enjoy the day in history stories too, thanks!

#### Debbie Provence

I really enjoy the Day In History stories. They are very interesting and informative. Thank you.





# Arkansas State Highway Commission Meeting

August 20, 2025